

CMMC Update

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TODAY'S SPEAKERS

NDIA



**Col (Ret) Rachel
McCaffrey, USAF**

Senior Vice President of Membership
& Chapters, NDIA
Executive Director, Women In Defense



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Secure Your Networks and Systems In Physical Space and Cyberspace



- **Secure your Networks. Now**
- **Know your contracts/Know your data**
 - FAR 52.204-21; DFARS 252.204-7012/-7019/-7020
- **NIST SP 800-171 Released Jun '15 / Updated Aug '16: 110 controls**
 - Revision 3 draft planned for release in Spring of '23
 - Expect 110 number to increase
 - NIST SP 800-172, Enhanced Security Requirements for Protecting CUI
- **CMMC announced Jul '19 to independently assess implementation of controls outlined in NIST**
 - CMMC 2.0 announced Nov '21
 - Interim rule expected March 2023
 - 60 days after Interim Rule published, CMMC requirements could appear in DoD solicitations/contracts

Secure Your Networks and Systems In Physical Space and Cyberspace



- **Be working on these controls now!**
 - Reported/reportable under SPRS
 - 18-24 months a reasonable, serious timeline; lower costs
 - 7 months a crash program with heavy investment
 - 7 days / 7 weeks un-executable at any cost
- **Prioritize!**
 - Some controls provide larger impact
 - 100% implementation extremely difficult

Three Big Questions

- **What are we trying to protect? And why?**
 - We cannot protect information/data if we don't understand why something should be "Controlled"
 - We cannot protect CUI if it is not properly marked
- **From whom are we trying to protect it?**
 - Assume all US persons have access?
 - Is "Need to Know" a component of access?
 - What about friends, partners and Allies?
- **Can NDIA encourage the government to begin by:**
 - Focusing on most critical data/information
 - Providing some guidelines on releasability

Costs – Getting Compliant / Staying Compliant

- **For small businesses, <200 employees**
- **Likely a 6-figure expense annually**
 - Cost for 5-person company roughly = to 25-person company
- **Starting from 0, technical implementation:**
 - \$80 - \$150K if outsourcing
 - Higher if in-sourcing
- **Sustainment Budget: ~\$3500 - \$4000 / user / per year**
 - 5-person to 25-person company: \$87,500 - \$100,000
 - IT spend related to compliance, not all IT spend
- **Economies of scale: ~100+ employees**

Costs – Getting Compliant / Staying Compliant



- **Non-technical implementation:**
 - 1 year to prepare a reasonable estimate
 - ROM: ½ internal FTE = \$30 - \$52K *minimum*
 - Developing/Organizing 250-300 pages of documentation
- **Sustainment likely similar in order to maintain the programs that are required under the regulation**
 - Configuration Management, Vulnerability Management, Documentation updates, evidence gathering, annual Basic Self Assessment
- **“Getting Compliant” is not an end state**
 - This is NOT one and done. Requires ongoing security operations in order to stay compliant

Costs – Getting Compliant / Staying Compliant

- Government Estimate (800-172):

Estimated costs for 25-50 end-point systems:

- Process and IT configuration changes: \$15K
- Network Isolation:
 - \$10K to isolate existing network or existing network segment
 - \$250K-500K to create new isolated network (depending on network complexity)
- Security Operations Center/Threat related costs: \$75K (if not already met).

Estimated costs for 50-100 end point systems:

- Process and IT configuration changes: \$50K
- Network Isolation:
 - \$100K to isolate existing network or existing network segment
 - \$500K-2.5M to create new isolated network (depending on network complexity)
- Security Operations Center/Threat related costs: \$75K-150K (if not already met).

Estimated costs for 750-1500 end point systems:

- Process and IT configuration changes: \$100K
 - Network Isolation:
 - \$250K to isolate existing network or existing network segment
 - \$20M to create new isolated network (depending on network complexity)
 - Security Operations Center/Threat related costs: \$150K-1M (if not already met).
- Large companies are assumed to have generally implemented the SOC-related costs.

Costs – 3rd Party Assessment Costs

- **Limited data, and dependent on final CMMC rule and CAP**
- **Paying for assessment team's time**
 - Costs will vary based on company size and preparation
 - Best Practices: Document scope; gather/organize objective evidence
- **Well-prepared companies with great documentation may have shorter assessments and potentially lower costs**
 - Much depends on assessor pricing, which could be Firm Fixed Price
- **\$30K likely low end**
 - Could increase by \$20K+ if not well-prepared
 - Triennial cost
- **Cost of failure outweighs preparation costs for any company with significant DoD revenue**
 - Companies with low DoD revenue may “opt out”

- **Company A operates in CUI Basic**
 - Critical Infrastructure category: environmental engineering, remediation
 - Pricing options between GCC and GCC High
 - GCC High double the cost
 - Export control & Reporting obligations
 - Unknown what upcoming FAR CUI clause / FAR part 40 will include
 - Potential for overmarking
 - What is likelihood Company A will have CUI Specified info?
 - Can they request KO for a "downgrade" to CUI Basic?
 - Can they remain Prime without being GCC High?

- **DoD implementing directive on CUI 5200.48 states:**
 - 3.4(g). During DoD's initial phased implementation of CUI Program, no required distinction that must be made between Basic and Specified CUI
 - Contractors will protect all DoD information IAW requirements under Basic level of safeguards and dissemination
 - Unless specifically identified otherwise in a law, regulation, or government-wide policy
 - Forthcoming guidance will address distinction between two levels of CUI:
 - Including list of which categories are Basic or Specified
 - What makes the category one or the other
 - Unique requirements, to include markings, for each

Contractor Responsibility to Mark CUI

Arguing Both Sides



- Companies **should not** unilaterally mark information CUI when it is **not Federal contract information (FCI)**
 - If company proprietary, mark: “Acme Proprietary Info”
 - If you mark it CUI, you indicate you believe the info to **BE** FCI
 - Could potentially give government claim to your proprietary info

Contractor Responsibility to Mark CUI

Arguing Both Sides



- **Companies do not have a responsibility to identify and mark information CUI**
 - Identification and marking inherently governmental function
 - Lack of clear definition and marking guidelines make this responsibility fraught with peril
 - Contractors likely to drift toward “mark everything when unsure”
- **Note: Government asked for contractor assistance**
 - Government personnel busy
 - Without partnership, collaboration, incentives for Government to “mark everything” increase

Contractor Responsibility to Mark CUI

Arguing Both Sides



- **Companies do have a responsibility to identify and mark information CUI**
 - 3 Criteria
 1. Data in NARA Categories including / especially:
 - Controlled Technical Information (CUI//SP-CTI)
 - DoD Critical Infrastructure Security Information (CUI//DCRIT)
 - Naval Nuclear Propulsion Information (CUI//SP-NNPI) or (CUI//NNPI)
 - Unclassified Controlled Nuclear Information – Defense (CUI//SP-DCNI) or (CUI//DCNI)
 2. Owned by the government
 3. Created by the contractor for the Government
- **Cannot make CUI easy; FCI is anything created as part of a Federal Contract**

CMMC Challenges – Cloud Implementations

- **Technically Cloud “addressed” in contracts/CMMC**
 - Addressed under 7012(b)(2)(D)
 - Addressed in CMMC Scoping and Assessment Guides
 - Addressed in the draft CAP
- **The way the government addresses it is increasingly problematic**
- **Mandating all Cloud provided services even those not handling CUI must be FedRAMP Moderate**
 - Likely unexecutable
 - Cyber incident reporting requirements may also be problematic/costly
- **Enforcement likely results in less security**
 - Trade small risk: back plane attack on a CSP that might somehow then lead to a breach through the back door
 - For much larger risk: not using good security tools, &/or reverting to ineffective but compliant manual processes resulting in a breach through the front door

- **NDIA Iowa Illinois Chapter Annual Midwestern Contracting Symposium**
- **World's Largest 3-D printer briefing**
 - Cursory Google search with and without “US Government”
- **At least one slide was marked CUI...but what kind?**
- **Was the presentation computer cleared for CUI?**
- **What is the government protecting on that slide?**
 - Specific technical capabilities?
 - If I don't know, how do I know what I can share?
 - Did I have a need to know? Did I need a need to know?
 - Default is to say almost nothing
- **From whom is the government protecting the information?**
 - Was everyone in the room a US person? Did they need to be?

- **Can DoD organizations meet the standard with their current IT infrastructure and processes?**
 - GAO* determined internal organizations complying with ~70-78% of requirements
- **Can other Executive Branch organizations meet standards?**
 - OMB?
- **Can the Legislative Branch meet standards?**
 - Hill oversight of MDAPs?

- **Current plan as NDIA understands it will result in significant failure rates across the DIB (and government)**
- **2 potential options**
 - 1. DoD CIO include industry in their assessment plan**
 - Without correction, 1st year assessments could carry 75%+ failure rate
 - Likely to drive industry opt outs
 - Likely to drive anger and additional congressional oversight
 - 2. Adjust implementation plan**
 - 80% of 110 controls = PASS
 - Max 10% of controls auto-fails
 - Consider further adjustments for small business

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Questions?