

NDIA IPMD Health Metrics Committee



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NDIA IPMD Health Metrics Committee

Discussion Recap of Committee Meeting



- DCMA released the DECM Test Metrics v5.0 on 12/13/2021
- Co-Chairs of this Committee sent out supplemental outputs before Christmas break and additional Impact Analysis on DECM Test Metrics v5.0 to NDIA Health Metric Committee members after first of the year
- DECM Test Metric v5.0 remains at 142 test metrics
- 31 Test Metric documents changed consisting of 70 document section changes across the 31 test metrics
- NDIA IPMD Health Metrics Committee submitted 4 test metric change proposals resulting in 3 Fully Approved and 1 Partially Approved by DCMA in their October 2021 CCB

NDIA IPMD Health Metrics Committee

October 2021 DCMA CCB



Version 5.0 Test Metric Change Summary	
Version 4.0 Test Metric Count	142
Less Version 5.0 Deleted Test Metrics	0
Add Version 5.0 New Test Metrics	0
Total Version 5.0 Test Metrics	142
Changed Version 5.0 Test Metric Documents	31
No Change Version 5.0 Test Metric Documents	111
Total Version 5.0 Test Metrics	142
Version 5.0 EVMS Focus Area Counts	
Organization	18
Planning, Scheduling, & Budgeting	53
Accounting	22
Analysis & Management Reporting	23
Revisions & Data Maintenance	26
Total Test Metrics	142

Version 5.0 Test Metric Change Summary	
Assumptions	17
Attribute/Intent	2
Data Element Required	11
Instructions	20
Test Definition	4
Test Metric	14
Test Type	0
Threshold	2
Total Changes	70

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October 2021 DCMA CCB



DECM Test Metrics Version 5.0					
Guideline No.	Guideline Description	Metric Count	Guideline No.	Guideline Description	Metric Count
01	Define the Work Breakdown Structure (WBS)	2	16	Record Direct Costs	7
02	Define Program Organizational Breakdown Structure (OBS)	2	17	Summarize Direct Costs by WBS Elements	1
03	Integrate Subsidiary Management Processes	10	18	Summarize Direct Cost by OBS Elements	1
04	Identify Overhead Management	1	19	Record / Allocate Indirect Costs	3
05	Integrate WBS/OBS to Create Control Accounts	3	20	Identify Units and Costs	2
Organization		18	21	Track and Report Material Costs / Quantities	8
06	Scheduling Work	23	Accounting Considerations		22
07	Identify Products and Milestones for Progress Assessment	1	22	Calculate Schedule Variance and Cost Variance	2
08	Establish the Performance Measurement Baseline (PMB)	5	23	Analyze Significant Variances	4
09	Authorize and Budget by Cost Element	3	24	Analyze Indirect Cost Variances	1
10	Determine Discrete Work and Objective Measures	9	25	Summarize Performance Data and Variances for Management Reporting	2
11	Sum Work Packages and Planning Package Budgets to the Control Account Budget	1	26	Implement Corrective Actions	2
12	Level of Effort (LOE) Planning and Control	5	27	Maintain Estimate at Completion	12
13	Establish Overhead Budgets	1	Analysis and Management Reporting		23
14	Identify Management Reserves and Undistributed Budgets	4	28	Incorporate Changes in a Timely Manner	2
15	Reconcile to Target Costs	1	29	Maintain Baseline and Reconcile Budgets	16
Planning, Scheduling, and Budgeting		53	30	Control Retroactive Changes	3
Grand Total of DECM Test Metrics		142	31	Prevent Unauthorized Revisions	1
			32	Document Performance Measurement Baseline (PMB) Changes	4
			Revisions and Data Maintenance		26

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Past DCMA CCBs (Version 3.1 through Version 5.0)



DECMA Version Published Year	2018	2019			2020		2021	2022
	DECMA v3.1	DECMA v3.2	DECMA v3.3	DECMA v3.4	DECMA v3.5/3.5.1	DECMA v3.6/3.6.1	DECMA v4.0	DECMA v5.0
EVMS Focus Area	Test Metric Count	Test Metric Count	Test Metric Count	Test Metric Count	Test Metric Count	Test Metric Count	Test Metric Count	Test Metric Count
Organizing	18	18	18	18	18	18	18	18
Planning, Scheduling, and Budgeting	52	55	58	56	54	54	53	53
Accounting	20	22	22	22	22	22	22	22
Analysis and Management Reporting	20	22	23	23	22	23	23	23
Revisions and Data Maintenance	21	22	22	22	22	26	26	26
Grand Total	131	139	143	141	138	143	142	142
Change from Version 3.1		8	12	10	7	12	11	11
Change from Version 3.2			4	2	-1	4	3	3
Change from Version 3.3				-2	-5	0	-1	-1
Change from Version 3.4					-3	2	1	1
Change from Version 3.5/3.5.1						5	4	4
Change from Version 3.6/3.6.1							-1	-1
Change from Version 4.0								0

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DCMA CCB's Supported by Committee



	Version 3.6 DCMA CCB -- July 2020	Version 3.6.1 DCMA CCB -- October 2020	Version 4.0 DCMA CCB -- January 2021	Version 5.0 DCMA CCB -- October 2021
Test Metrics & Test Metric Document Changes				
Previous Test Metric Version Metric Count	138	143	143	142
Changed New Version Test Metric Documents	33	24	142	31
Unchanged New Version Test Metric Documents	105	119	0	111
Added New Version Test Metric Documents	5	0	0	0
Deleted New Version Test Metric Documents	0	0	-1	0
New Test Metric Version Metric Count	143	143	142	142
	Version 3.6 DCMA CCB -- July 2020	Version 3.6.1 DCMA CCB -- October 2020	Version 4.0 DCMA CCB -- January 2021	Version 5.0 DCMA CCB -- October 2021
Test Metric Document Block Changes				
Assumptions	22	21	86	17
Instructions	14	16	141	20
Test Step ==> Test Definition	2	6	17	4
Test Type	0	0	2	0
Threshold	0	0	1	2
Attribute ==> Attribute/Intent Definition	0	0	7	2
Test Metric	11	7	27	14
Data Elements Required	8	13	111	11
Total Metric Block Changes	57	63	392	70
DCMA CCB v4.0 Had an EVMS Metric Specification Template Change				

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DCMA CCB's Supported by Committee



	Version 3.6 DCMA CCB -- July 2020	Version 3.6.1 DCMA CCB -- October 2020	Version 4.0 DCMA CCB -- January 2021	Version 5.0 DCMA CCB -- October 2021
NDIA IPMD Test Metric Proposal Changes				
Submitted Test Metric Change Proposals	36	0	14	6
Withdrawn Test Metric Change Proposals	-1	0	0	-1
Disapproved Test Metric Change Proposals	-1	0	0	-1
Approved Test Metric Change Proposals Sent to DCMA	34	0	14	4
Fully Approved NDIA IPMD Test Metric Change Proposals	7	0	1	3
Partially Approved NDIA IPMD Test Metric Change Proposals	2	0	6	1
Not Approved NDIA IPMD Test Metric Change Proposals	25	0	4	0
Test Metric Deleted in DCMA CCB	0	0	1	0
Not Approved that Should Have Been Partially Approved	0	0	2	0
Total NDIA IPMD Test Metric Change Proposals Submitted to DCMA CCB	34	0	14	4

DCMA CCB for v3.6.1 was a an “Out of Sequence” CCB established to catch oversights made by DCMA in v3.6

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NDIA IPMD DECM Test Metric v5.0 Submittal Results



DCMA CCB Support	Date Submitted to DECM Committee	Revision DECM Metric Chg ID	Test Metric ID	Test Metric Description	Date Reviewed by Committee	Status					Approval Date	DCMA Submitted Date	NDIA IPMD's Assessment of DCMA Approval Outcome	DCMA CCB Response
						Withdrawn	Approved	Revoked	Approved	Revoked				
October 2021	8/10/2021	CCB1021-01	06A505a	In Progress task/activities & milestones with no actual start date	8/26/2021			X			8/26/2021	10/11/2021	Administrative change since this DECM Test Metric should have been approved in Jan 2021 DCMA CCB	Approved at CCB and implemented in v5.0
October 2021	8/10/2021	CCB1021-02	06A505b	Completed task/activities & milestones with no actual finish date	8/26/2021			X			8/26/2021	10/11/2021	Administrative change since this DECM Test Metric should have been approved in Jan 2021 DCMA CCB	Approved at CCB and implemented in v5.0
October 2021	8/9/2021	CCB1021-03	06A401a	Schedule tool produce CPM that represents the longest total duration with least amount of float	8/26/2021					X	8/26/2021	10/11/2021	The test metric got submitted to evaluate the method being used by the Contractor to generate a valid critical path, per their System Description instead of always using the Constraint method.	Though sole use of contractor's method to generate CP was not approved, instruction step 2 was modified to include consulting with contractor to determine appropriateness of selected task/activity. Ultimately, DCMA wants to retain a single method for CP identification and cover the constraint method's gaps in training. The CCB Board also approved the proposed check to go both ways regarding tasks on contractor's CP that are not on DCMA CP.
October 2021	8/26/2021	CCB1021-04	06A211a	Hight float rational acceptable	9/23/2021			X			9/23/2021	10/11/2021	This test metric got submitted to change high float to high total float or total float to high total float in the Test Metric Definition & Test Metric sections. The filter criterial in the instructions was also changed for clarity purposes	Approved at CCB and implemented in v5.0

DECM Test Metric Proposal Sumittal Results Summary		
Result	Count	% of Total
Fully Approved	3	75%
Partially Approved	1	25%
Not Approved	0	0%

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Surveillance Review Database Collection



- DCMA has completed their database collection of Surveillance Review data for FY 19 and FY 20
 - Data collected will be used for trending and prioritization of test metrics
 - Data should indicate which guidelines/test metrics are high risk vs low risk
 - Data should supplement the test prioritization effort being considered
 - Help determine future DECM Test Metric Change Proposals to submit in CCBs
- DCMA has agreed to share the database collection of Surveillance Review data for FY 19 and FY 20 with this committee once the data has been sanitized to not include contractor visibility
- Government & NDIA Health Metrics Committee co chairs will be jointly working with DCMA on the analysis of this data and a “go forward plan” pertaining to DECM Test Metrics

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DECM Test Metrics v5.0 Impact Changes



- **01A201a - Are contract work scope (SOW) requirements included in the WBS?**
 - Added assumption – zero based sampling
- **04A101a - Has an organizational authority been established for indirect cost management?**
 - Deleted data elements – CAS Disclosure Statement and Letter of Accounting System Approval from ACO
 - Deleted assumptions on deleted data elements
 - Changed instructions – to remove reference to the deleted data element
- **06A101a – Are all WP/PPs/SLPPs in both the cost system and the IMS?**
 - Changed assumption – to add reference to material, PPs and SLPPs GL attributes

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DECM Test Metrics v5.0 Impact Changes



- **06A211a - Is high total float rationale/justification acceptable?**
 - Changed the definition of x – from “Total Float” to “High Total Float”
 - Changed the definition of y - from “Total Float” to “High Total Float”
 - Changed instructions – from “filter” to “identify tasks with high float”
- **06A301a – Are detail (MRP, subcontractor) schedules traceable to the IMS?**
 - Added data elements – Lower Level/Supplemental Schedules – baseline finish dates, baseline start dates, forecast finish dates, forecast start dates
 - Added assumption - If the MRP/ERP system does not contain Baseline Dates, then the process for establishing Baseline Dates based on planned need dates should be demonstrated.
 - Changed the instructions to refer to the added MRP/ERP baseline dates assumption
- **06A401a – Does the schedule tool produce a critical path that represents the longest total duration with the least amount of total float?**
 - Changed assumptions and instructions – to replace “obtaining the end point activity from the contractor” to “use the contract end date or the latest discrete activity”.

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DECM Test Metrics v5.0 Impact Changes



- **06A505a – Do all in progress tasks/activities and milestones have actual start dates**
 - Added assumption - Excludes summary tasks
- **06A505b - Do all completed tasks/activities and milestones have actual finish dates**
 - Added assumption - Excludes summary tasks
- **07A102b – Is the IMP traceable to the IMS?**
 - Added assumption – metric is not applicable if an IMP is not required on the program
- **08A101a - Is the time-phased PMB in alignment with the IMS?**
 - Added data element - EVT

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DECM Test Metrics v5.0 Impact Changes



- **10A109b - Does each WP/PP/SLPPs have an assigned budget?**
 - Changed assumption - to add reference to PPs and SLPP GL attributes
- **10A201a - Are EVT's for material consistent with the manner in which material is planned and performance claimed?**
 - Changed assumption – to add reference to material, PPs and SLPPs GL attributes
- **10A303a - Do all PPs have duration?**
 - Added data element - Planning Level Code, in case planning package is not identified as an EVT
 - Changed assumptions and instructions – to include Planning Level Code
- **12A201a - Are LOE WPs separately evaluated from non-LOE WPs within the same control account?**
 - Changed definition of X – from “discrete” to “non-LOE”
 - Changed definition of Y – from “discrete” to “non-LOE”
 - Changed assumptions and instructions – from “discrete” to “non-LOE”

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DECM Test Metrics v5.0 Impact Changes



- **16A501a - Is Non-Material ACWP being recorded without BCWP?**
 - Changed the definition of X - where $BCWP_{cur} \leq 0$ to $BCWP_{cur} = 0$
 - Added assumption to define “complete”
- **16A501b - Is Non-Material BCWP being recorded without ACWP?**
 - Changed the definition of X - where $ACWP_{cur} \leq 0$ to $ACWP_{cur} = 0$
 - Added assumption to define “complete”
- **16A501c - Is Non-Material ACWP being recorded without BCWP?**
 - Changed the definition of X - where $BCWP_{cum} \leq 0$ to $BCWP_{cum} = 0$
 - Added assumption to define “complete”
- **16A501d – Is Non-Material BCWP being recorded without ACWP?**
 - Changed the definition of X - where $ACWP_{cum} \leq 0$ to $ACWP_{cum} = 0$
 - Added assumption to define “complete”

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DECM Test Metrics v5.0 Impact Changes



- **19A101b - Are the bases and rates for allocating costs from each indirect pool consistently applied?**
 - Added assumption for zero based sampling
- **21A302a - Is material ACWP being recorded without BCWP?**
 - Changed the definition of X - Non-LOE $BCWP_{cur} \leq 0$ to Non-LOE $BCWP_{cur} = 0$
 - Added assumption to define “complete”
- **21A302b - Is material BCWP being recorded without ACWP?**
 - Changed the definition of X - Non-LOE $ACWP_{cur} \leq 0$ to Non-LOE $ACWP_{cur} = 0$
 - Added assumption to define “complete”
- **21A302c - Is material ACWP being recorded without BCWP?**
 - Changed the definition of X - where Non-LOE $BCWP_{cum} \leq 0$ to Non-LOE $BCWP_{cum} = 0$
 - Added assumption to define “complete”

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DECM Test Metrics v5.0 Impact Changes



- **21A302d - Is material BCWP being recorded without ACWP?**
 - Changed the definition of X - where Non-LOE $ACWP_{cum} \leq 0$ to Non-LOE $ACWP_{cum} = 0$
 - Added assumption to define “complete”
- **21A401a - Are material EVT's implemented per the contractor's procedures?**
 - Changed threshold – from “ $X \leq 10\%$ ” to “ $X = 0$ ”
 - Changed the definition of X – to add where not implemented per the contractor's procedures
 - Changed the definition of Y - “high value/critical material” to “LOE, PERT, Apportioned or blank EVT material WPs”
 - Revised assumptions and instructions to target specific material types
- **21A601a - Does the contractor have the ability to account for all material purchased?**
 - Added data element – BOM
 - Changed assumptions and instructions to require metric with or without current MMAS approval
- ”

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DECM Test Metrics v5.0 Impact Changes



- **23A201a - Are Rate & Volume (Labor) and Price & Usage (Material) Variance formulas correctly applied at the control account level?**
 - Added attribute - 23A1: Schedule and cost variances are identified and analyzed at control account and summary level.
- **27A102a – Are time-phased estimates to complete aligned with the remaining tasks in the integrated master schedule?**
 - Add data elements – IMS status date and EVT
 - Changed assumptions – to include definition of “complete” for LOE work packages
- **27A102b - Are time-phased estimates to complete aligned with the remaining tasks in the integrated master schedule?**
 - Add data elements – IMS status date and EVT
 - Changed assumptions – to include definition of “complete” for LOE work packages

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DECM Test Metrics v5.0 Impact Changes



- **27I101a - Are ETCs generated for WPs/PPs/SLPPs?**
 - Added data element - EVT
- **29A401a - Are there changes to open WPs?**
 - Changed threshold – from “ $X \leq 5\%$ ” to “ $X = 0$ ”
 - Changed definition of X – from “BAC” to “count”
 - Changed instructions from “BAC” to “count”