



DCMA



One team, one voice delivering global acquisition insight



DCMA Update for NDIA Integrated Program Management Division Meeting

Presented By:

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Herndon, VA

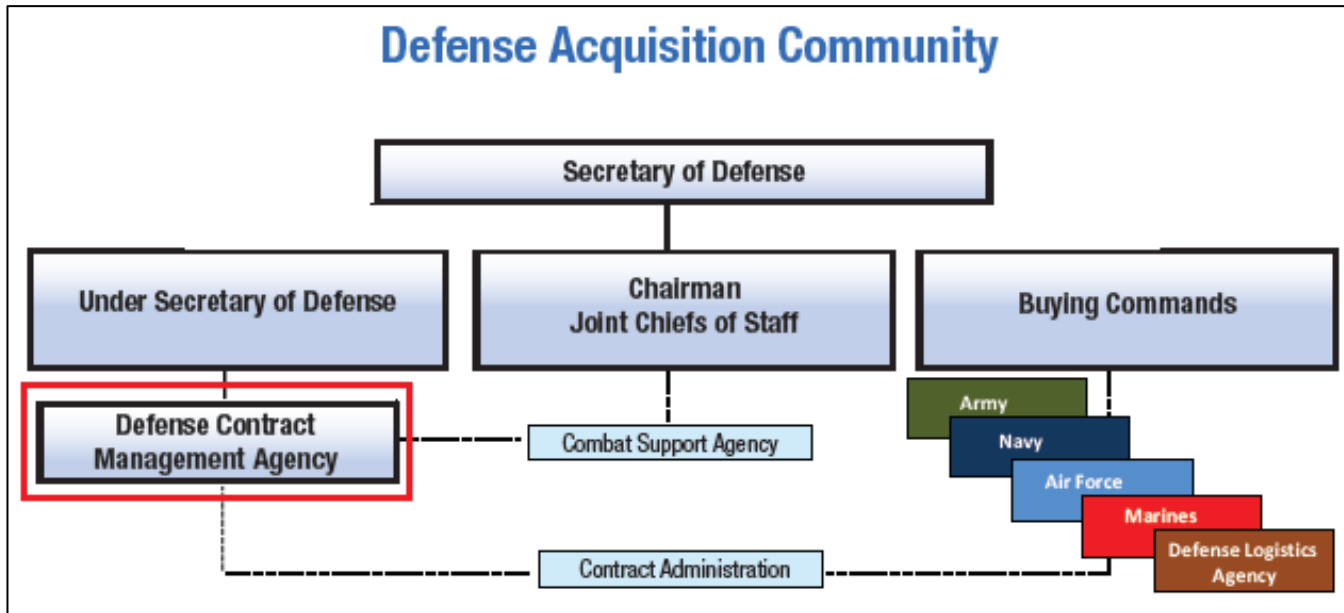
May 1, 2019

DCMA Overview

- Mission and Vision
- Organizational Structure
- Strategic Plan - FY19-22

Earned Value Management Systems (EVMS) Center

- Mission & Vision
- Organization
- Business Practices
- Subject Matter Experts (SMEs)
- Products, Services & Support
- Metric Specification Templates/Configuration Control Board (CCB)

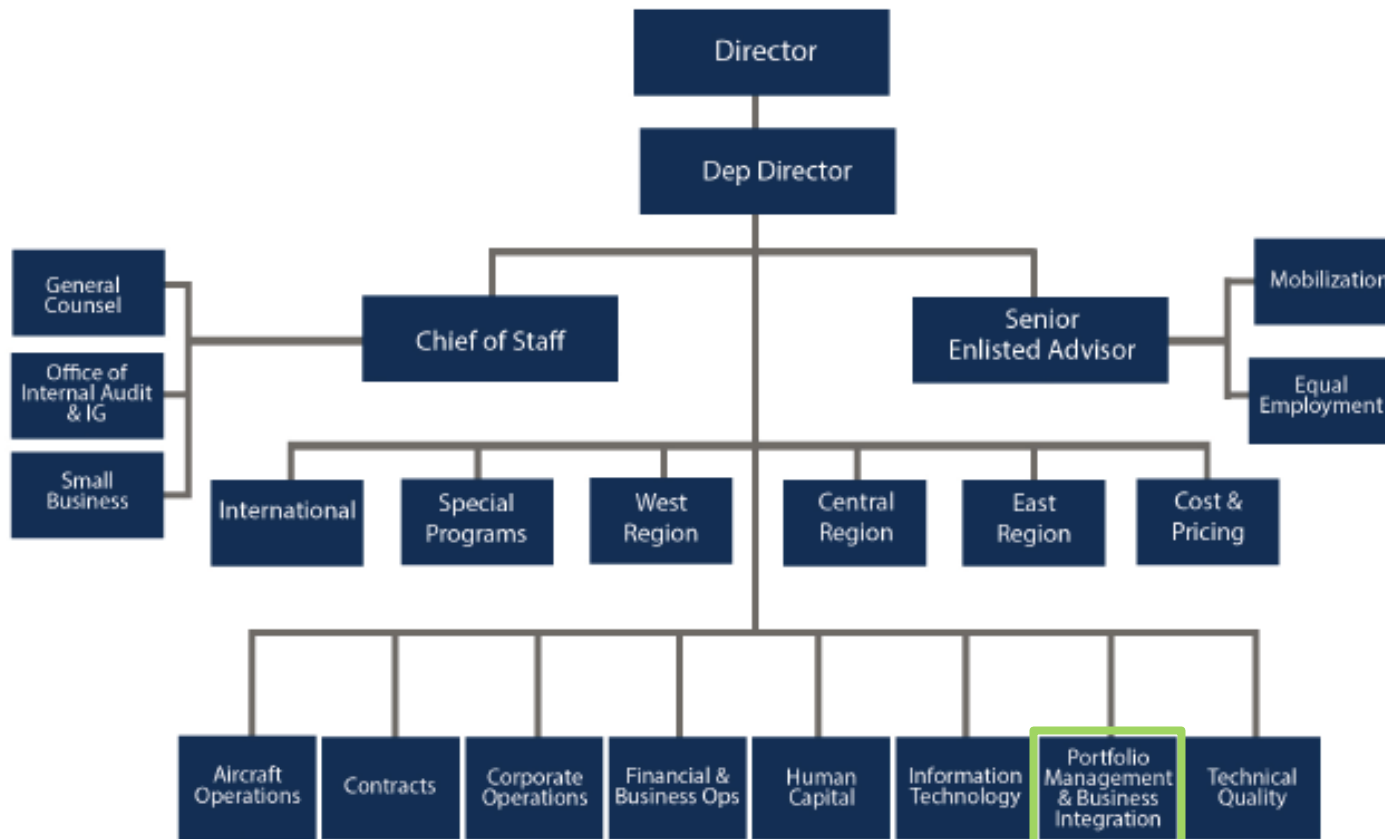


DCMA Mission:

Independent eyes and ears of DoD and its partners, enhancing warfighter lethality by ensuring timely delivery of quality products, and providing relevant acquisition insight supporting affordability and readiness

DCMA Vision: One team, one voice delivering global acquisition insight

Defense Contract Management Agency Headquarters - Fort Lee, VA



The Basics:

- 12,000 employees, mostly civilians, working at offices and contractor facilities around the world
- Contract administration services for DoD, other federal organizations and international partners
- Essential part of the acquisition process from pre-award to sustainment.
- Manages 350,000 contracts, valued at more than \$5 trillion, at 19,000 contractor locations worldwide

2018 National Defense Strategy Lines of Effort

Build a More Lethal Force

Strengthen Alliances and Attract New Partners

Reform the Department for Greater Performance and Affordability



DCMA Strategic Goals

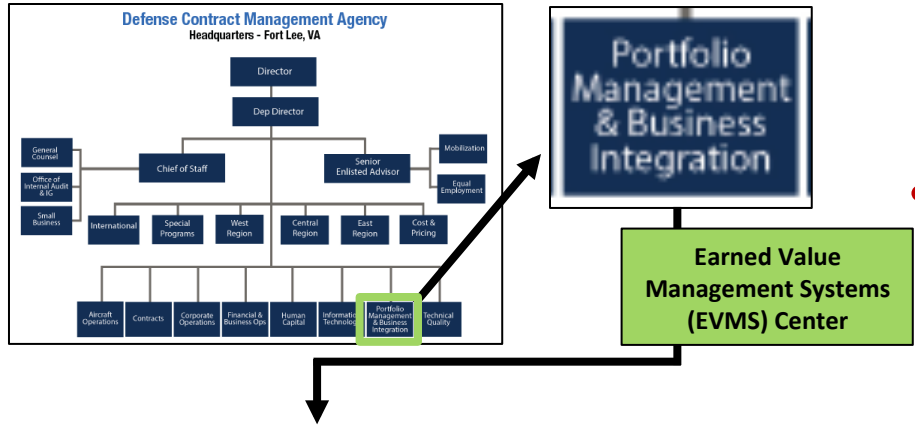
Strategic Goal 1: Enhance Lethality through on-time delivery of quality products

Strategic Goal 2: Enhance lethality through affordability

Strategic Goal 3: Ensure Agency funds are used in alignment with Department guidance and executed in a transparent, accountable manner

Strategic Goal 4: Reform the Agency business practices by working smarter not harder

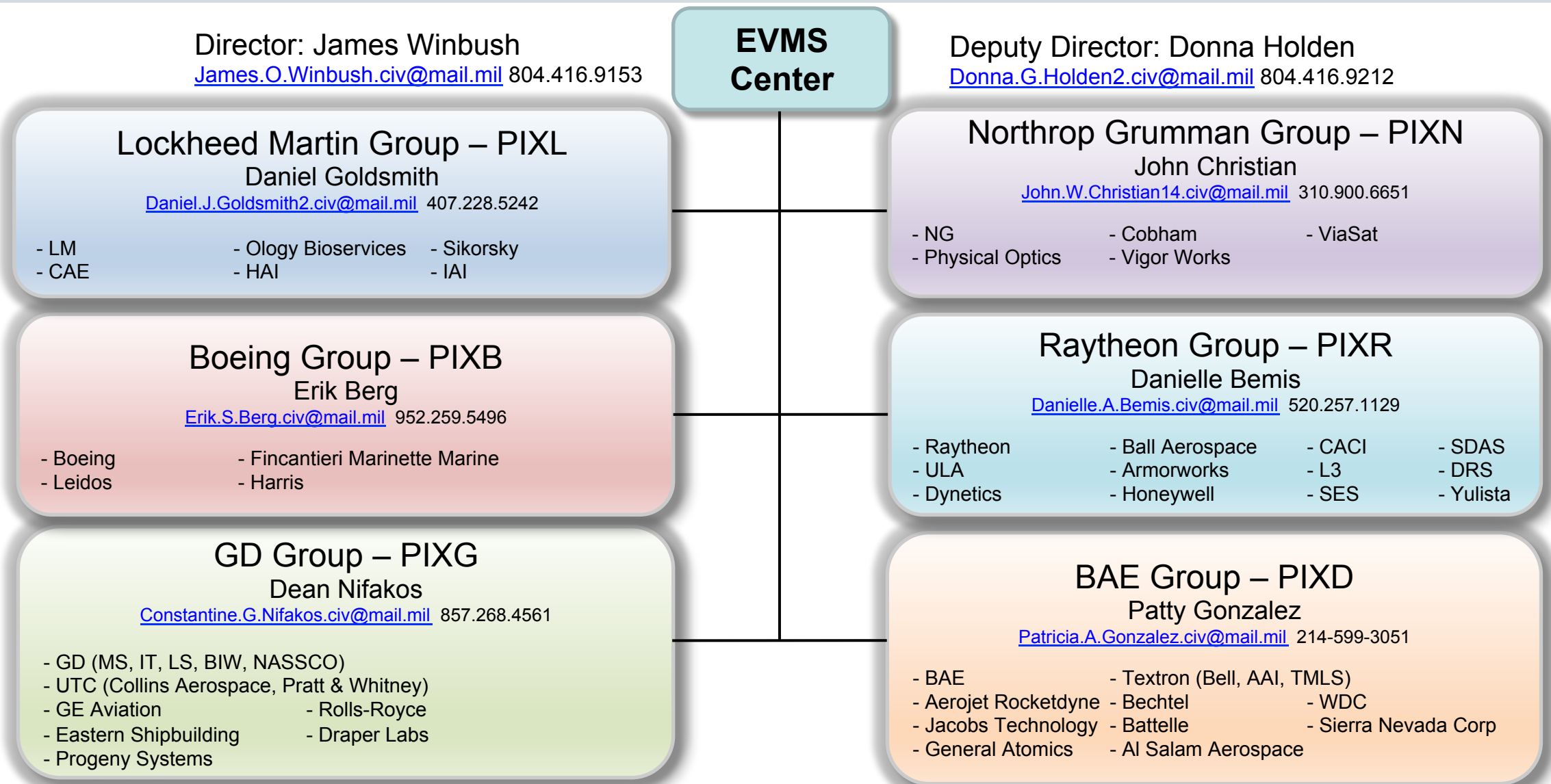
Strategic Goal 5: Enhance and strengthen the skills, readiness, and effectiveness of the Total Workforce



- Mission:** The EVMS Center contributes to the DoD acquisition process through actionable assessments of contractor effectiveness at supplier facilities, which provides stakeholders with expectations of future performance and potential impacts on individual contractors and/or programs.
- Vision:** Serve as a dedicated partner for effective DoD acquisition decision making by ensuring integrated, reliable, and actionable Earned Value Management data

Strategic Goal 2: Enhance lethality through affordability

<p>Objective 2.1: Adequately capture affordability data and results by developing and documenting business requirements</p>	<p>Objective 2.2: Improve contractor performance by influencing contractor profitability to motivate cost control and compliance</p>
<p>Objective 2.3: Maximize the full value of at risk funds by strategically exploiting Agency data and processes</p>	<p>Objective 2.4: Influence affordability and acquisition decisions by leveraging Agency data</p>
<p>Objective 2.5: Promote lethality at an affordable cost by analyzing industrial capabilities and identifying strategic risks</p>	<p>Objective 2.6: Support affordability to the Department by communicating DCMA's value proposition</p>



Business Practices (BPs) define internal processes for the EVMS Center

- BP 1: Pre-Award EVM System Plan Review (POC: Mr. Dean Nifakos)
- BP 2: Post Award EVM System Description (POC: Ms. Patty Gonzalez)
- BP 3: Contract Initiation Support (POC: Mr. Daniel Goldsmith)
- BP 4: EVMS Surveillance (POC: Mr. Erik Berg)
- BP 5: EVMS Review for Cause (POC: Ms. Danielle Bemis)
- BP 6: Compliance Review Execution (POC: Mr. John Christian)
- BP 7: EVMS Compliance Metric Configuration Control (POC: Ms. Donna Holden)

BPs are posted to the EVMS public site here:

<https://www.dcma.mil/HQ/EVMS/>

**Pre-Award/
Steady State
(BP1)**

- OSD/PEO/PMO Engagement – Training, Ad-hoc support
- Industry Engagement – Communication of mission & requirements
- EVM System Maintenance – Contractor EVMS Business Practices, CBAR

**RFP & Source
Selection
(BP1)**

- EVMS Plan Review (DFARS 242.302) (BP 1)
- EVM(S) Requirements Definition/Training (CDRLs)
- Agile / EVMS Implementation

**Contract Performance
(BPs: 2, 3, 4, 5, 6)**

- System Description Review (BP 2)
- Integrated Baseline Review (IBR) Support (BP 3)
- Ongoing assessments providing insight into system risk and impacts to data (DFARS 242.302) (BP 4)
- Focused reviews to address stakeholder concerns (BP 5)
- Compliance Reviews for any EVM system that has not been formally reviewed for acceptance through a comprehensive assessment (BP 6)

EVMS Center engagement throughout the contract lifecycle facilitates cost-effective implementation and value-added program management control processes



EVMS Center Subject Matter Experts (SMEs)

DEFENSE CONTRACT MANAGEMENT AGENCY

	Training SMEs	Policy SMEs	Tools SMEs
EVMS Center Leads	Ms. Donna Holden & Mr. Erik Berg	Ms. Danielle Bemis & Mr. Dean Nifakos	Mr. John Christian, Mr. Daniel Goldsmith, Ms. Patty Gonzalez
Twin Cities Hub	Mr. Alex Schostag	Ms. Anh Vu	Mr. Christian Brutus & Mr. Andrew Hayden
Tucson Hub	Mr. Jason Wold	Mr. Bill Weisler	Mr. Eric Hoffman-Watt
Dallas Hub	Ms. Rebecca Coolidge	Mr. Bryan Whitesell	Mr. John Ricci & Mr. Shad Kresta
Carson Hub	Ms. Kristen Ross	Mr. Jim Baber	Ms. Kristen Ross
Boston Hub	Mr. Tim Lee	Mr. Dave Platt	Mr. Patrick Stedem
Orlando Hub	Mr. Carlos Fagundo	Ms. Betisa Brown	Mr. Jeff Ciesla

- Available at the EVMS public site here: <https://www.dcma.mil/HQ/EVMS/>

Products and Services EVMS Center provides:

- Develop and execute EVM System Surveillance Plans (SSP) to ensure ongoing system compliance
 - Engage with Contract Management Office (CMO) ensuring SSPs include high visibility programs; address potential systems risks identified through program analysis; and evaluate system deficiencies across contractor divisions
- Provide documented output from System Surveillance Reviews (SSR) providing an assessment and resolution of identified issues and ensure the system remains compliant
 - Reviews will include emerging issues identified through the CMO in addition to scheduled surveillance
 - Reports will report out to the CMO's and program offices the identified data anomalies; the impact of system operation on program analysis; and itemization of data anomalies identified as Corrective Action Requests (CAR)
- Execute Business System Reviews to provide functional input in support of the Business System Instruction
- Document, issue, and resolve any CAR identified through Surveillance or Business System reviews
- Engage with Program Offices to ensure the correct requirements are placed on contract
- Supply dedicated support to and as delegated by other entities when requested
 - United States Coast Guard (USGC)
 - National Aeronautics and Space Administration (NASA)
 - Intelligence Community

Recent EVMS Center support

- Government Accountability Office (GAO) Audit: Provided data analysis and information gathering on DCMA's implementation of 2011 National Defense Authorization Act (NDAA) Contractor Business System (CBS) clause
- Naval Audit Services (NAS): Provided historical compliance review documents and post review insight on EVMS determination process and corrective action plan implementation on Navy shipbuilding programs
- U.S. Air Force (USAF) Air Combat Command: IBR support to top priority program under tight time line; support was well received
- Foreign EVMS Support:
 - F-15 Conversion Program, USAF
 - Saudi Arabia – Al Salam Aerospace Industries (AAI)
 - F-16 Major Subcontractor support to Lockheed Martin Aerospace (Fort Worth, TX)
 - Greece – Hellenic Aerospace Industry (HAI)
 - Israel – Israel Aerospace Industries (IAI)

EVMS Metric Specification Templates CCB

- Effective 1 June 2018 – EVMS Compliance Test Metric Configuration Management established
 - IAW BP7 – intent is to define uniform process of configuration control and change management for test metric specifications utilized by EVMS Center personnel to assess contractor compliance
- Configuration Control Board (CCB) meeting IAW BP7
 - Quarterly meeting to review change requests submitted for DCMA EVMS Compliance Metrics (DECM)
 - Through internal DCMA 360 library:
 - Internal Government Employees (DCMA)
 - Through PIX Inbox:
 - External Government Employees (NAVY)
 - DoD Government Contractors (Industry)
 - Automated Software Developers
 - CCB Members
 - 5 Voting Members (3 rotating EVMS Center Hub Leads, BP7 Owner, Navy Representative)
 - 1 Facilitator (Proteus/Envision Working Group Member)
 - 1 Configuration Control Manager
 - Next CCB meeting – July 2019
 - Four CCB meetings completed in FY 19 – Oct & Nov 2018 (Q1), Jan 2019 (Q2), Apr 2019 (Q3)

Questions?

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