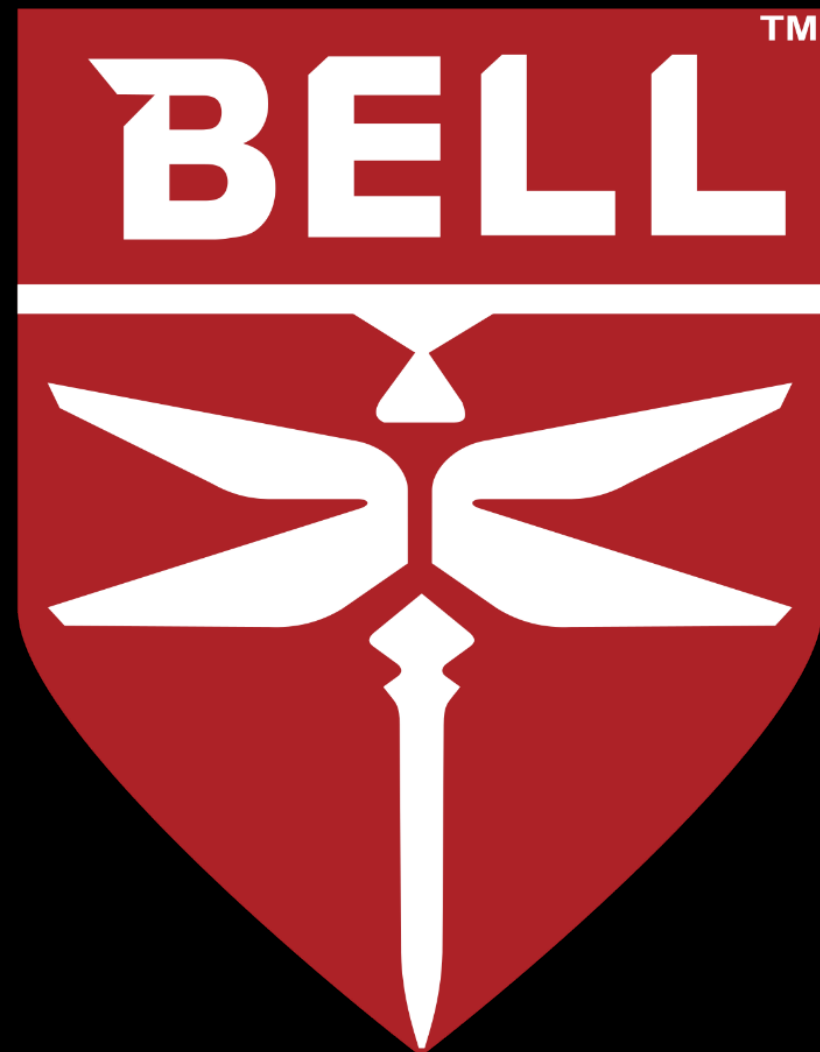
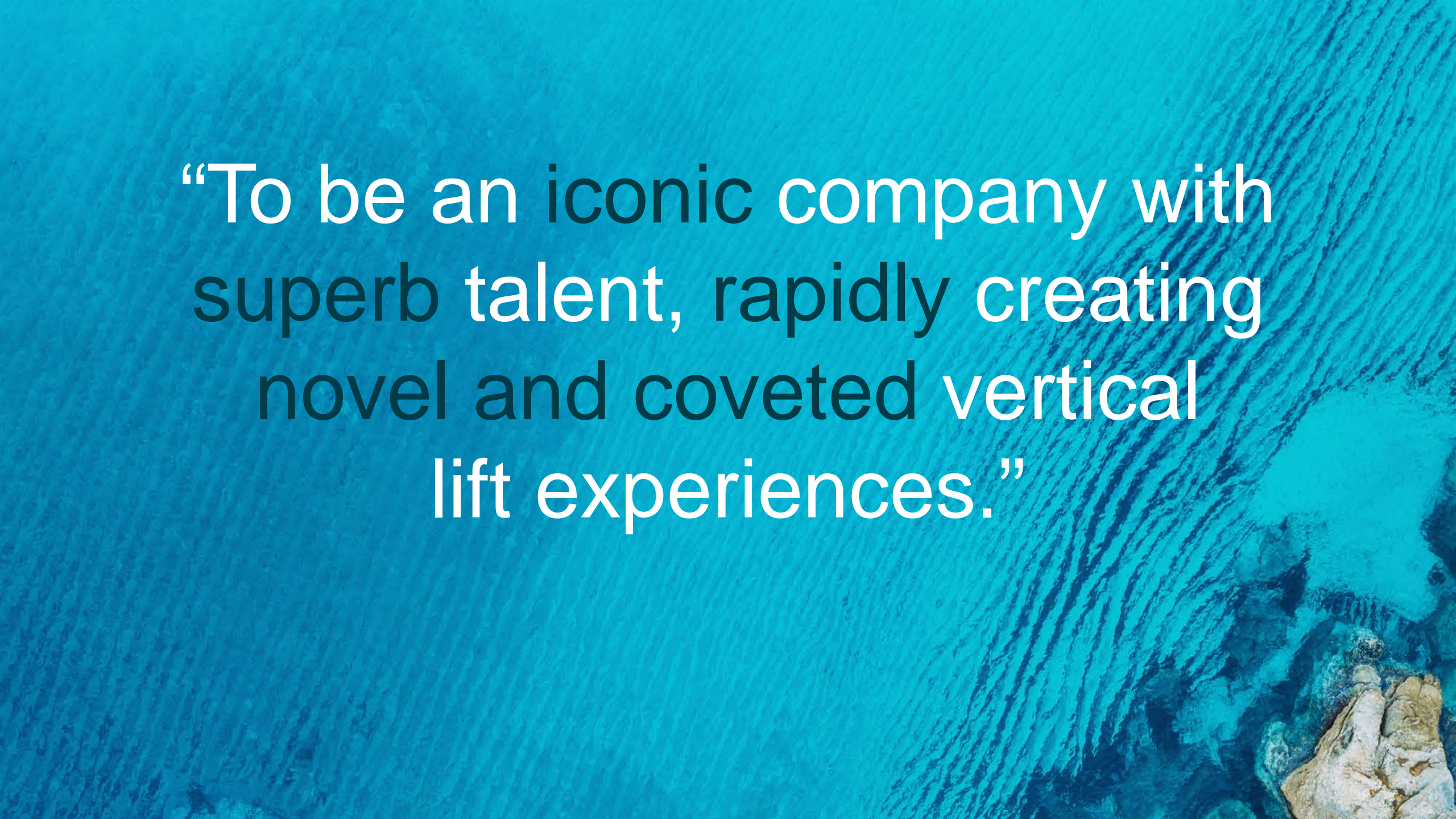


BELL FLIGHT OPERATIONS EXPERIENCE

Chris Seymour
Vice President, Flight Operations





An aerial photograph of a vibrant blue lake with a rocky shoreline in the bottom right corner. The water's surface is textured with ripples and reflections of light. The text is overlaid in the center-left area of the image.

“To be an iconic company with superb talent, rapidly creating novel and coveted vertical lift experiences.”

Assisted and Autonomous Flight

Advanced VTOL Designs

Hybrid Propulsion

Unmanned Aircraft Systems

Vehicle Health Management

Advanced Situational Awareness

Environment Friendly

Advanced Manufacturing

Bell Air Taxi



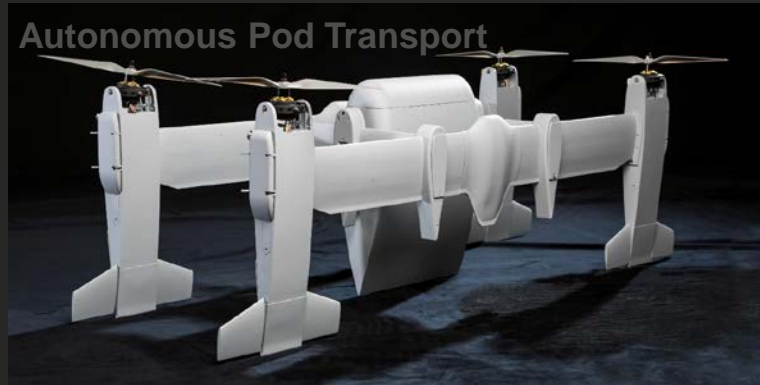
Bell V-247



Bell 525



Autonomous Pod Transport



HYDRA 1

TEST FLIGHT



Technology Unlocks Innovation



Innovation Unlocks Operations



Flight Operations



2018 YTD ~ 5166 Flight Hours in 4269 Sorties

2017 – 10,379 Flight Hours in 7461 Sorties

Flight Test

Flight Research Center

- **Support** Programs
- Telemetry
- Data Operations
- Standards
- Arlington, Mirabel, Pax River

Production

- Amarillo
- Mirabel
- Ozark/Piney

Training

Bell Training Academy

- **Support** Commercial Programs
- Customer Facing
- Train Pilots/Maint
- 9 Type/Model a/c
- TRU Partner-Spain
- Singapore Maint
- China
- Remote Training

Demonstration

Support Comm Sales

- Airshows
- Tradeshows
- Customer Delivery
- Demonstrations
- International movement of Resources

Corporate

Support Exec Travel

- 2- Citation X
- 1-Citation Ultra
- Maintenance
- TSA security
- Natl/Intl
- Support Textron Systems
- ISBAO Standards

2018 YTD ~ 5166 Flight Hours in 4269 Sorties

2017 – 10,379 Flight Hours in 7461 Sorties

- **Adherence to Regulations, Procedures and Best Practices**
- **Flight Schedules**
- **Safety (SMS), Readiness Reviews, Risk Mgmt**
- **Communication**
 - Programs
 - Customer/Industry Engagement
 - FRR, TRR, Tech Fellows
 - ISBAO, TSA
 - Test Forums
 - Safety Stand Downs
 - Regulators (training and Cert)



External Factors acting on Flight Operations

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- **Testing for Certification of Fly-by-wire**
- **Training for China**
 - Language/Culture impacts on Tech and Pilot Training
- **Training for 525**
 - Type Rated Transport Category
- **Unmanned Challenge**
 - Airspace, Regulatory, Environmental Impacts
- **Uber Elevate and Air Taxi - 2019**
- **Pilot Shortages**
- **V280 Pilot Perspective**



ABOVE AND BEYOND FLIGHT

THANK YOU