

Integrated Program Management Division

Spring Meeting

May 2 - 3, 2018

Dulles, VA

Sponsor: Artemis

www.ndia.org/divisions/IPMD

Dan Lynch
Chairman, NDIA-IPMD

**Reaffirming what we do and
remembering those we do it for**

NDIA



Agenda

NDIA

- **Board Members**
- **Purpose/Strategic Initiatives/Tactical Actions**
- **IPMD Activities / Meetings**
- **Working Groups**

IPMD Board Members



Vice Chair: Dale Gillam



Chair: Dan Lynch

Past Chairs



Tracie Thompson

Officers at Large



Neil Albert



Dan Bellovary



John Duval



Mary Ann Hale



Cherilyn Jones



Yancy Qualls



Glenn Fujimoto



Randy Steeno



Tej Sujlana
Unrestricted Content



Joan Ugljesa



Dan Butler



Gary Humphreys



Joe Kusick



Pete Wynne

Purpose

***Lead the Advancement of
Integrated Program
Management Through Industry
and Government Partnership***

Lead the Advancement of Integrated Program Management Through Industry and Government Partnership



Thought Leadership in IPM

Collaboration

Strategic Objectives

Create and Maintain Standards and Guides

Conduct Forums and Meetings to Advance IPM Practices

Provide and Publish Industry Perspective on IPM Topics

Develop a Pipeline of Future IPM Leaders

Develop and Maintain Communications Plan for Key Stakeholders

Engage and Participate with Government and Industry Executive Leadership

Engage and Participate in Other Industry Groups that Foster the Advancement of IPM

Engage and Participate with Academia and Other Educational Entities

Lead the Advancement of Integrated Program Management Through Industry and Government Partnership



Strategic Themes

Thought Leadership in IPM

Create and Maintain Standards and Guides

Update / Complete PM Guide

Provide Comments to EVMSIG ✓

Provide Comments to EIA-748 ✓

Refresh Predictive Measures Guide ✓

Maintained BoD / WG Leadership ✓

Consult / Assist in IPMR Update ✓

Update / Publish Agile Guide (rev 1.1) ✓

Tactical **2017** Objectives

Collaboration

Develop and Maintain Communications Plan for Key Stakeholders

✓ *IPMD BoD to Establish Team and CONOPS*

Engage and Participate with Government and Industry Executive Leadership

Establish Executive Level CAPE Awareness – limited; on-going

Lead the Advancement of Integrated Program Management Through Industry and Government Partnership



Strategic Themes

Thought Leadership in IPM

Create and Maintain Standards and Guides

Initiate / Create PM Guide

Adjudicate Comments to EVMSIG w/PARCA

Publish EIA-748-D & Intent Guide

Publish Agile & Application Guides

Commence Surveillance & IBR Guides

Adjudicate Comments to IPMR rev. B w/PARCA

Commence PASEG v4.0 efforts

Tactical **2018** Objectives

Collaboration

Develop and Maintain Communications Plan for Key Stakeholders

Establish Communications Plan

Engage and Participate with Government and Industry Executive Leadership

Promote relationships with government entities

Engage and Participate in Other Industry Groups that Foster the Advancement of IPM

Maintain current agreements with existing/new partners (e.g. EFCOG)

- **2018**

- NDIA-IPMD

- *February 7-8, 2018 Holiday Inn & Suites Orlando, FL (Deltek)*
- *May 2-3, 2018 Hyatt Regency Dulles (Artemis)*
- August 28-29, 2018 (27 & 30 BoD) Hurst Convention Center Ft. Worth (Bell Helicopter/Textron)
- October 22-25, 2018 Program Management Track at NDIA-System Engineering Division Conference (Tampa, FL)

- EVM World

- May 30-June 1, 2018 The Westin Ft. Lauderdale, FL

- **2019**

- NDIA-IPMD (targets; RFPs in place*)
 - Winter; Orlando, FL*
 - Spring; DC Metro Area *
 - Late Summer; Denver, CO *
 - Late Fall; TBD – One Day Program Management Meeting
- EVM World
 - TBD

- **2020**
 - NDIA-IPMD (targeted locations)
 - Winter; So Cal
 - Spring; DC Area
 - Late Summer; New England / San Antonio

IPMD / Government F2F

May 1, 2018

NDIA

- **Discussion Points**
 - EVMSIG
 - Agile Guide
 - WBS 881D
 - IPMR (81861A) rev. B / JSON
 - Establish IPMR WG?
 - Delivery dates
 - Variance Analysis

The header for EVM World 2018, featuring the text "EVM World 2018" in a large, white, sans-serif font. The background is a dark blue and green abstract graphic with a globe and grid lines.

INTEGRATED PROGRAM PERFORMANCE MANAGEMENT (IPPM)

34th Annual International Workshop

May 30 - June 1, 2018 • The Westin Fort Lauderdale, FL

"Intelligently Linking Information for Better Performance Management Across Industry and Government"

Save the date for
EVM World 2018

34th Annual Project Performance Management Workshop

"Intelligently Linking Information for Better Program Management"

Join us

May 29-June 1, 2018 in Ft. Lauderdale, FL

EVM World 2018 will be held at the

Westin Ft. Lauderdale Beach Resort

Standard Room \$159.00/night

Government Room Rates will be available

- Election/Voting to be held today
 - 2 At-Large Board Position currently open
 - Candidates:
 - Scott LaFrance
 - Lisa Manning
 - Vice-Chair
 - Nominations/Election postponed until August meeting
 - Application Guide
 - Agile Guide
 - Chair affirmation (Dale Gillam)

NDIA-IPMD Working Groups

NDIA

- Guides Steering Group (*Ugljesa / Butler / Steeno*)
- Program Management (*Schlegel / Manning*)
- Agile and EVM (*Terbush / Strain*)
- Planning and Scheduling (*Qualls / LaFrance*)
- Contracts (*Wilkinson / Schloer*)
- Prime/Sub Management (*Frisk / Sives*)
- CAIWG (*Albert / Jones*) On Hold
- CSDR (*Steenno / Albert*)
- Clearinghouse (*Humphreys / Kusick*)
- Community Connection (*Gillam / Lynch*)

Participants Welcome!!

Overview

Maintain the set of IPMD Guides to reflect the latest changes in the EVMS Standard (EIA-748), related government policies and regulations as well as lessons learned and advancements in best practices for integrated program management

Leadership

Dan Butler (co-lead)
Daniel.E.Butler@raytheon.com

Randy Steeno
randall.r.steenno@boeing.com

Joan Ugljesa (co-lead)
jugljesa@newvistasgroup.com

- **All IPMD Guides are on a mandatory three year review cycle**
- **The Guides Steering Group:**
 - **Launches and supports working groups to update the guides every three years**
 - **Advises IPMD Board of changes in policy or regulation that need to be immediately incorporated into one or more guides**
 - **Accepts out of cycle change requests to determine best course of action (appropriate and warranted, immediate update required or can hold for next regular update)**

February 2018 Guide Status and Updates



Guide	Update Lead	Status
Intent	EIA-748 Reaffirmation Working Group	Reaffirmation Version C update published April 2014 Update in process as part of EIA-748 D reaffirmation
IBR	CJ Jones	Revision 2 published March 2015 Recruit volunteers for Rev 3 at May 2018 Meeting
Surveillance	Dan Bellovary	Revision 2 published July 2015 Kick off update (Rev 3) at May 2018 meeting
Application	Guides Steering Group	Revision 2 published January 2015 <u>Minor updates for Rev 3, vote to approve May 2018</u>
Acceptance	Guides Steering Group	Revision 2 published September 2016
PASEG	Planning and Scheduling Working Group	Version 3.0 published April 2016 Started Version 4.0 update – Comments being adjudicated
Predictive Measures	PM Working Group	Revision 2 published September 2017
Agile and EVM	Agile Working Group	Revision 1.1 published in April 2017 <u>Revision 1.2 update in process – Vote to approve May 2018</u>
Scalability Guide	CAIWG, Neil Albert, Guides Steering Group	Revision 1 published November 2016
Guides Master Definitions List	Guides Steering Group	May 2017 Revision posted on NDIA web site – updated regularly

Program Management WG



Overview/Mission:

Broaden the focus and membership of the IPMD to influence acquisition policy and share best practices among program management professionals.

Leadership:



Vaughn Schlegel
Vaughn.m.schlegel@lmco.com



Lisa Manning
Lisa.Manning@aacorp.com

Objectives:

- **Recommend the formation of additional IPMD working groups to address a range of topics essential to successful program execution**
- **Increase program manager participation in IPMD by broadening meeting topics appropriately**
- **Develop program management guides/white papers as appropriate**
- **Provide advocacy for risk/opportunity management issues**
- **Develop joint DoD Program Management best practices handbook**

Agile and EVM WG

Overview/Mission:

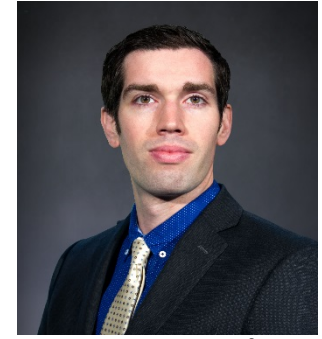
Focus on the application of EVM in an Agile development environment. The group works to advance the understanding and use of Agile and EV to increase the probability of program cost, schedule, and technical success.

Leadership:



Ron Terbush

Ronald.j.terbush@lmco.com



Matt Strain

Matthew.Strain@caci.com

Objectives:

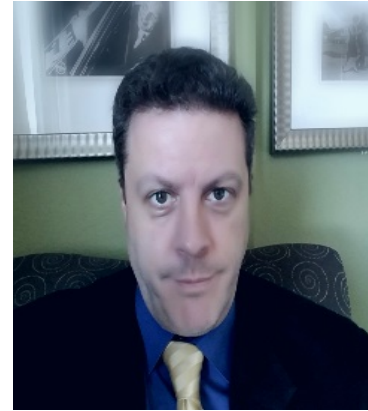
- Forum to exchange views and information and provide guidance and direction for projects that use Agile development methodology and EVM
- Contribute to efforts defining optimal Agile/EV practices
- Highlight successes and failures and provide a information on the use of Agile and EV
- Current subgroups include Data Dictionary, WBS/IMS, Change Management & Data Analysis, Strategic Backlog and Contracting for Agile and EVM
- Guide describing the application of EVMS in an Agile development environment in subgroup areas
- Coordinate activities with other industry groups
- Guidance will be released in interest areas as available

Planning & Scheduling WG

Overview/Mission:

Serves as a collaborative environment between industry and government agencies for the exchange of views and information regarding planning and scheduling (P&S) processes including EVMS, that will provide for common understanding, guidance and direction.

Leadership:



Scott LaFrance
Scott.Lafrance@baesystems.com



Yancy Qualls
yqualls@humphreys-assoc.com

Objectives:

- Maintain the Planning and Scheduling Excellence Guide (PASEG) for use by both Industry and Government Agencies
- Resolve common issues related to improving P&S policy and practices
- Provide Planning & Scheduling guidance and expertise to the IPMD

Contracts WG

Overview/Mission:

Focus is to get alignment between the Contract Management Organization and Integrated Program Management (IPM) Practitioners, with emphasis on EVM and project scheduling practices, on interpretation of requirements as it relates to Contractual Application of EVMS

Leadership:



John Wilkinson
John.Wilkinson@ncmahq.com

Elizabeth Schloer
Schloer_Elizabeth@bah.com

Objectives:

- **Goals:**
 - Establish a Formal Channel of communication and collaboration between NDIA-IPMD and the National Contract Management Association (NCMA)
 - Quarterly / Semi-Annual Meeting
 - Discussion of Learning Opportunities
 - Collaboration Meetings
 - Develop a set of collaboratively produced educational materials and provide training at various venues
- **Unique Construct:**
 - Partnering with 'outside' experts in this domain (aka NCMA) to obtain balanced view

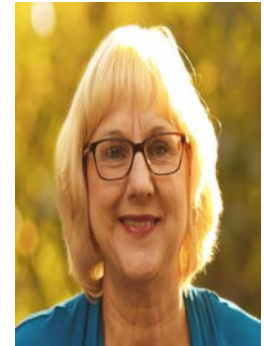
Overview/Mission:

Objective is to address the needs and challenges of both Prime Contractors and Subcontractors within the DoD Industry. This working group will address contractual and execution performance issues with an emphasis on integration and flow down that may exist at the Prime and Subcontractor level.

Leadership:



Karen Frisk
Karen.frisk@pw.utc.com



Carla Sives
Carla.Sives@baesystems.com

Objectives:

- **Output** - Based on the inputs provided by both the industry and government, the working group will prepare a white paper which will address the major issues / concerns around EVMS Flow-Down, Compliance, Integration and Timing.

Civilian Agency WG (CAIWG)

NDIA

Overview/Mission:

Provides a forum for open exchange of government and industry views on performance based management systems including EVMS. <http://caiwg.mycpm.org/>

Leadership:



Jerry J. ...
jerry.j...@nfaconsulting.com



Neil Albert
nalbert@nfaconsulting.com

Objectives:

- Promote and share project management and performance measurement best practices across the government
- Provide government agencies with information for improved Cost/Schedule Management across the government
- Develop and maintain a Reciprocity Agreement for EVMS Acceptance between government agencies
- Develop and maintain a document that outlines EVMS Scalability opportunities for Small Projects, Universities, Non-Profits
- Maintain a website with information that is shared across the government
- Sponsor initiatives across the government that helps to improve cost and schedule management

Overview/Mission:

Focus is to establish communication between CAPE and NDIA IPMD practitioners, with emphasis on the pending changes to the Cost & Technical Data Reporting DIDs.

Leadership:



Randy Steeno
randall.r.steen0@boeing.com



Neil Albert
nalbert@nfaconsulting.com

Objectives:

- **Establish a Formal Channel of communication between NDIA-IPMD and CADE/DCARC Focus Group**
 - Keep NDIA IPMD current on the changing environment and reporting requirements from CAPE
 - Provide industry comments on draft DIDs from CAPE
 - Consider Collaboration Meetings
- **Assess the need for any additional IPMD documents regarding CADE Cost & Technical Data reporting**
 - Will investigate / look at what educational materials may be needed for IPMD members to assist them in complying with the new Flexfile & Technical Data requirements
- **Team will monitor the new PARCA/CAPE Co-Plan pilot initiative.**

Clearinghouse WG

Overview/Mission:

A forum for industry's EVMS practitioners to raise and discuss EVMS implementation issues. The goal is to identify common issues, gather facts and supporting data, formulate industry positions, and develop recommendations for resolution.

Leadership:



Joe Kusick

Joe_Kusick@Raytheon.com



Gary Humphreys

ghconsult@aol.com

Objectives:

- Maintain repository of EVMS issues and Interpretative guidance
- Clearinghouse Charter, Process, and Submission Forms Located on the IPMD website

Note:

- ***Russ Rodewald (DCMA) will participate as Government liaison***

Community Connection WG



Overview/Mission:

To welcome and introduce first time attendees to the IPMD during a pre-meeting evening social event to enhance their engagement during the Working Group breakout sessions and have a discussion on IPMD activities and initiatives

Leadership:



Dan Lynch

Daniel_L_Lynch@Raytheon.com



Dale Gillam

Dale.E.Gillam@saic.com

Objectives:

- To provide a forum for newcomers or people who have not participated in the IPMD in a while to discuss IPMD activities and initiatives
- To discuss specific actions the IPMD can take to better engage newcomers and have them return
- To collect fresh perspectives from newcomers on the IPMD experience and how things can be improved to better support the IPMD mission and objectives

Context on the Review and Approval of IPMD Guides and Major Initiatives



- **Per the IPMD Charter:**
 - All IPMD guides and major initiatives (e.g. Charter) are to be approved by the Board and subsequently provided to the membership for review at least 30 days prior to when the document or initiative is scheduled for vote
- **The IPMD has a specific process that is followed for the review and approval of guides and major initiatives**
 - This process or a subset of this process may also be used for other publications (e.g., White Papers, non-guide products from Working Group) at the recommendation of the Guides Steering Group to the Chair / Vice-Chair
- **The Vice-Chair maintains the IPMD distribution lists segregating between general membership, voting members, and the Board of Directors (BoD)**

Farewell Mary Ann **NDIA**



And Thank you

NDIA-IPMD Award Program



Name of Award	<i>“NDIA IPMD Distinguished Service Award”</i>
Criteria	Significant contributions to IPMD NDIA
Eligibility	Any Member, Working Group etc.
Recipient Nominations	Individual, possibly small group via NDIA IPMD BoD
Approval	2/3 vote from BoD
Frequency	As appropriate
Award Program Coordinators	John Duval & Dan Butler

Award Program Honorees



<u>Name</u>	<u>Date</u>	<u>Recognition</u>
Kathy Dailey	Aug 2016	Leadership / Agile and EVM WG
Joan Ugljesa	May 2018	Dedication to Division

Who's Next?

