Industry Meeting – August 25, 2015

Note: These minutes are intended to supplement the charts shown during the presentations (as applicable). Charts (with some exceptions) will be uploaded to the IPMD website shortly after the meeting.

1. Mr. Daniel Lynch, IPMD Chair, called the meeting to order and welcomed all the attendees.   As is the committee's normal practice, all attendees introduced themselves. Dan reviewed the agenda.

2. Dan reviewed the IPMD Objectives and provided an IPMD update. He introduced the Board Members and stated that the Board is now accepting nominations for the Vice Chair in April 2016. This is a 4 year commitment and all nominations must be received by Feb 4, 2016.

3. Dan provided and IPMD Update and reviewed recent activities including support of EVM World and the Government-IPMD Schedule Margin Discussions. Interim DFARS Clause -There is language that has been written to raise the EVM Threshold to $100M for surveillance and compliance. It will be driven by the scope of the contract. When the interim clause will be published is not known. The Government can still request an IPMR but Contractors under $100M will not be subject to surveillance. He stated the Board has an upcoming IPMD Board Strategy Sessions October 6-7 in San Diego.

4. Dan discussed the data driven surveillance and compliance tool and that more detail will be discussed during the panel session on this later today. He also said that the UN/CEFACT XML capability would be discussed during this panel. He provided a short tribute to Gordon Kranz and discussed Mr. Kranz's retirement. He reviewed the IPMD Working Groups and introduced their associated Leads.

5. He reviewed the 2015/2016 Meeting Schedule. There will be a meeting in Orlando, Florida at Lockheed Martin in January 26 and 27, SAP at Newton Square in PA in April and Pratt & Whitney in August in Hartford, CT. He also asked for 2017 sponsorship. He then reviewed the April 2014 Meeting Survey Results. Takeaways included that the PARCA and DCMA presentations are highlights. Participants seem to enjoy the panel discussions and feel the membership needs younger and more diverse participation. The registration fee and location are not drivers for attendance, nor are sponsored lunches or social hour.

6. The Keynote Speaker was Mr. Will Goodman who is the NDIA Vice President of Policy. Mr. Goodman spoke on Legislature and Regulatory Trends in Policy. He began the discussion with International Pressures including ISIS/Iraq, Russia/Ukraine, China, Iran, and Syria. He also discussed

internal policy drivers facing Congress including energy, debt ceiling, health care, and infrastructure issues. He reviewed budget trends and DoD Actuals & Projected vs. Sequester, a comparison of DOD Discretionary budget outlays and the FY2016 Budget Resolution. He reviewed the post-recess agenda and discussed several issues including the Iran Nuclear Resolution, cyber security legislation, the NDAA Conference Report, the continuing resolution, debt ceiling and EX/IM bank. He reviewed the House Appropriation status and discussed the NDAA. Both the House and Senate have passed their versions the major issues include personnel benefits and Tricare and Prescription Drug Costs. The President has threatened a veto because of budget control act issues. He then reviewed Major Trends including Commercial items and differences between the House and Senate bills, associated regulation and policy, a recent GAO report on requests for contractor information, Better Buying Power 3.0, intellectual property rights, Major Decision Authority Policy, Contract Types and Counterfeit Parts.

7. A break was conducted.

8. A Panel Discussion on the Introduction of the DCMA Data Driven Analysis was facilitated by Mr. Gary Humphreys. The panel members were Mr. Tom Carney, Ms. Dianna Patterson-Williams, Ms. Joan Ugljesa, and Mr. Scott Foley. An overview of the DCMA Assessment was provided and participants discussed their phase in the pilot assessments. Steps required include Content Analysis, Data Analysis, Process and Tools/Technology. Joan discussed use of the UN/CEFACT XML Schemas for exchanging project management related cost and schedule data. Three Date Exchange Instructions have been created for the IPMR Cost Guideline (CPR or IPMR Formats 1-4, can support 5), IPMR Schedule Guideline (IMS or IPMR Format 6) and IPMR Historical and Time-phased Cost Guideline (Format 7). A meeting was held July 7 to discuss use of the DEIs and potential strategy for data exchanges. DCMA has 163 items in their test metrics, some of these already exist and some may not be needed. DCMA is reviewing data requests to determine the need for data at the Work Package Level and determine the need to expand Format 6 to include IMP Structure, a complete baseline schedule and your current schedule. DCMA will need to revisit their test/metrics list from an automated standpoint. The panel entertained questions from the audience related to data, schedule, the assessment process and quality of the DCMA tests. The panel concluded with each panelist providing last thoughts. Tom stated that using this he can get ahead of problems and resolve them, before it was speculative, now it is not. Data Driven Analysis provides better insight and reduces subjectivity. Scott echoed that sentiment and stated DCMA is listening to comments and questions. Dianna said the key to any pilot is to keep an open mind, be willing to listen and have the ability to challenge the process and Raytheon has been able to do that. Joan stated that contractors will benefit from a standard method to submit data.

9. Mr. Dale Gilliam introduced the Contracts Working Group and discussed their charter. The objective of the working group is to get alignment between the contract management organization and Integrated Program Management Practitioners. The group will establish formal

communication with other organizations like the National Contract Management Association (NCMA). Discussions are ongoing with these organizations. There is a Contracts Track at IPM Workshop in November. Dale provided a list of challenges to resolve including Bid to Win vs. Bid to Execute, budget vs funding and policy vs contract requirements. Co-chairs are Lisa Wolf from Booz-Allen Hamilton and Jean Lohier from AT&T. Jean Lohier is President elect of the NCMA Tysons Corner Chapter.

10. A break for lunch was conducted.

11. A Panel Discussion on Agile and EVM was led by Ms. Kathy Dailey. Panel members were Ms. Annmarie Oien, Ms. Amy Martz, Ms. Barbara Phillips and Pam Walter. Kathy discussed the Working Group's background and objectives. Amy discussed the data dictionary status and subgroup membership. Annmarie briefed the IMS status and subgroup membership. Barbara briefed the Managing Change Subgroup membership and status. The group entertained questions from the audience and closed with keys to success when using Earned Value and Agile.

12. Mr. Vaughn Schlegel then discussed the DOD Risk Management Guide and Risk, Issue, Opportunity Management. Updated emphasis has been placed on issue and Opportunity Management (New to this version), future root causes, distinguishing between risk and issue management, and tracking risk mitigation status. This is a DoD Guide to give the Government directives for use within the acquisition team. It ties to Better Buying Power 3.0 in two areas: Improving leaders' capability to understand and mitigate technical risk and strengthen and expand "should cost" based cost management. Vaughn showed the Table of Content outline, the structure is the same but some of the content is different. From a DoD perspective, risk management is a system engineering process and the PM is key to making risk decisions. There is an increased focus across risk categories and programs in this version. He also emphasized the relation of risk management to other PM Tools.

13. A break was conducted.

14. Mr. Yancy Qualls provided a Planning and Scheduling Working Group activities and a PASEG update. This is a collaborative guide developed by Industry and Government. He provided comment disposition status. 85% have been accepted and 15% rejected. There are significant changes to LOE Guidance, critical path determination, and earned schedule. He then reviewed the timeline. The target date for voting on this is Jan 2016.

15. Mr. Gary Humphreys provided a Clearinghouse update and discussed various open issues and concerns pertinent to the IPMD. Dan Lynch, Anna Blachman, Rick Price were on the panel. Discussion items were:

a. Work Authorization Documents and the reissue of them if the work started early; general consensus is that they do not need to reissued. There would be variances to the start date.

b. New EVMSIG was driving companies to redo the System Description. Some are expanding and some are contracting their SD.

c. A discussion was held regarding CCDR changes and how they are applied.

d. Under some IDIQs, there is a statement that EVM will be applied to individual task orders or groups of related task orders. Some participants want to understand the definition of related task orders.

e. Gary asked how many participants were getting Integrated Master Plan (IMP) requirements. Less than 5% of participants have this requirement as a deliverable.

f. A participant brought up an issue when they had a CAR on scheduling quality and asked how can an organization be hammered on scheduling practices prior to IBR? The panel stated this did not make sense.

g. Dan asked participants to add a question on their surveys regarding whether we should form a CCDR working group or committee?

16. The general session was closed and IPMD Working Group sessions for the Clearinghouse, Program Management, Services & Sustainment, Surveillance Guide, Planning & Scheduling, Agile & EVMS, Prime/Subcontractor, and Contracts Working Groups.