PARCA Update

NDIA IPMD MEETING
August 26, 2015

Mr. Gordon Kranz
Mr. John McGregor
PARCA Deputy Director for EVM

PARCA EVM

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PARCA Organization

Director, Performance Assessments and Root Cause Analyses (PARCA)
Mr. Gary R. Bliss

Deputy Director for Earned Value Management

Mr. Gordon Kranz

Mr. John McGregor

Senior Advisor for Root Cause Analyses

Dr. D. Mark Husband

Deputy Director for Performance Assessments

Mr. David S. Cadman

Deputy Director for Acquisition Policy Analysis Center

Dr. Philip S. Anton

OSD EVM Policy Holder

Nunn McCurdy Breach Analysis

Program Assessments and DAES Selection

Analysis Team

PARCA was brought into existence via the reforms called for by the Weapon Systems Acquisition Reform Act (WSARA) of 2009

As the central office for major defense authorization performance assessment, root cause analysis, and earned value management (EVM), PARCA advises AT&L on program execution status; and issues policies, procedures, and guidance to the Military Departments and the Defense Agencies to improve program management practices

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PARCA EVM Authorities

The EVM Division of PARCA is responsible and accountable for EVM performance, oversight, and governance across the Department

Policy and Guidance	EVM Competency	Program Interface	EVM Central Repository	Communications and Outreach
Develop, publish, and maintain DOD policy and guidance on EVM	Serve as DoD EVM Functional Lead to influence EVM competency requirements; Coordinate with Defense Acquisition University (DAU)	Review and approve EVM data requirements for MDAP programs in coordination with Services and Defense Agencies; Resolve interpretive differences in EVM policy, practice, and requirements	Responsible for the Earned Value Mgt Central Repository (CR) and maintenance of CR data alignment with the Acquisition Visibility framework; Report EVM data compliance, integrity, and quality to AT&L	Maintain communications with Government and Industry on EVM policy

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PARCA EVM Vision

Foster cross functional situational awareness, visibility, and accountability through integrated program management at all levels of the acquisition community

▶ *Guiding Principles*

- Promote the value of integrating EVM into the program manager's acquisition planning and execution processes

- Increase the use of EVM across the acquisition chain

- Improve acquisition professionals' ability to utilize EVM

- Improve the efficiency and cost effectiveness of EVM application across the Department

- Increase the availability, reliability, and timeliness of EVM data

- Ensure constructive two-way communication between DoD and Industry

PARCA EVM

▸ *DoD EVM before PARCA*

- Government – Industry communication was limited

  - No central place to address questions and issues

  - No focus on DAWIA EVM competency

- EVM / EVMS policy contained ambiguities and was implemented inconsistently

- Cost and schedule analysis not integrated

- EVM applied to contracts with work scope that was not measureable

- EVM-CR not used as authoritative source and data quality not consistent across all programs

PARCA EVM Accomplishments

▸ *DoD EVM after PARCA*

- Open and honest collaboration
- IPMR DID and DID Guide
- DFARS threshold class deviation
- DoD EVMS Interpretation Guide (EVMSIG)
- Role-based EVM competencies
- EVM workforce development strategy
- Emphasis on relating technical and EVM performance
- Established foundation for EVM-Agile Policy and Guidance
- Schedule Margin clarification
- Stop Work Order (SWO) clarification
- Emphasis of EVM as an integrated program management tool rather than an audit tool

▸ Formal DFARS update for threshold increase and EVM application based on work scope

▸ OTB/OTS guide update to reflect benefits to the Government, procedural actions in implementing the process, and aggregation under the term "formal reprogramming"

▸ EVM Program Analysis Guide

▸ BBP 3.0 Eliminating Requirements Study Actions

▸ Guidance on EVM and Agile in DoD

PARCA EVM Next Steps

▶ Institutionalize the use of EVM through policies including the EVMSIG and IPMR

- Meet with programs and PMOs to discuss EVM application (i.e., round tables and training)

- Review themes and situational responses for common questions and topics to communicate lessons learned

▶ Facilitate proper application of EVM

- Complete DFARS update to consider nature of work scope

- Execute Joint Plan Process with CAPE and RFP review process

▶ Create and implement policy refresh cycle and gap analysis

PARCA EVM Next Steps (continued)

▸ Improve UNCEFACT standardization and submission

- Assess EVM-CR storage capacity and bandwidth
- Review Format 5 submission and access
- Maintain efficient and secure access to EVM data

▸ Build upon efforts to expand communication channels with Government and Industry stakeholders

- Implement partnerships with Services and Agencies to provide training to the field
- Increase participation in events for all functional areas that use EVM

Work with Industry and Government to ensure EVM is on contract in the manner to provide situational awareness for both

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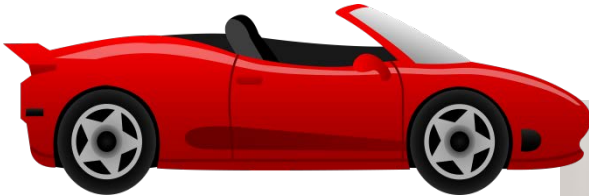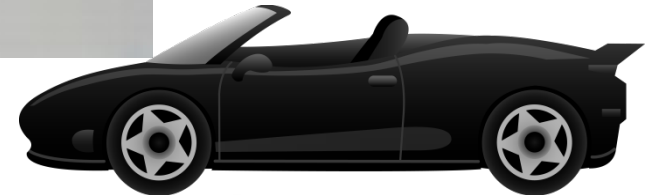
PARCA EVM Website – Contact Us

PARCA EVM Website:
http://www.acq.osd.mil/evm/index.html

PARCA EVM Email:
OSD.DODEVM@mail.mil

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