

NDIA Integrated Program Management Division

29 April 2014

Carol S. Boser

Thank You

- **Chair May 2012 – Jan 2014**
- **Vice Chair – May 2011 to May 2012**
- **1st Woman Chair of the NDIA PMSC**
- **Accomplishments Under Tracie's Leadership**
 - ANSI 748-C EVMS Standard & NDIA Intent Guide Update
 - Rewrite of System Acceptance Guide
 - Established Sustainment & Services WG
 - IBR Guide update
 - Championed Predictive Measures Guide
 - Support to PARCA on IPMR DID Guide
 - DCMA Corrective Action (CAR) Process Comments
 - Collaborated on IPMR XML Data Exchange
 - Streamlined the PMSC website
 - LinkedIn presence
 - Elevated PMSC to Integrated Program Management Division



Tracie Thompson

Topics

- **Board Update**
- **Updated IPMD Objectives**
- **Working Group Review**
- **Updated Government Documentation**
- **2014 Meetings**

IPMD Board Members



Vice Chair: Dan Lynch



Chair: Carol Boser

Officers at Large



Wayne Abba



Neil Albert



Bill Altman



Eric Christoph



Buddy Everage



Kim Herrington



Scott Gring



Sung Soon Stultz



Resigned

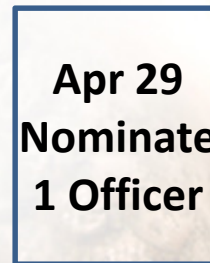
David Ricci



Randy Steeno



Joan Ugljesa



Apr 29
Nominate
1 Officer



Dan Butler



Gary Humphreys



Joe Kusick



Pete Wynne

Past Chairs



Tracie Thompson

Candidates for IPMD BoD Officer Opening

- **Mr. Dale Gillam, SAIC**
- **Mr. Robert Jennings, Raytheon**
- **Ms. Linda Nobel, Raytheon**

Updated IPMD Objectives

1. Strengthen trusted relationships with PARCA and DCMA and jointly work on EVMS-related policies and activities to achieve approved EVM systems, consistent practices, and no surprises to industry.
2. Collaborate across all federal agencies to resolve disparate EVM interpretation and documentation emanating from multiple sources.
3. Serve as a thought leader and source of best practices for program performance management.
4. Sponsor working groups to improve the state of program performance management in specific focus areas such as Production, Planning & Scheduling, and Services and Sustainment.
5. Collaborate with other NDIA Divisions and professional associations to ensure interests of program managers are addressed in interactions with the government.

Working Group Review

- **Program Management**
- **Production, Manufacturing & Naval Construction EV**
- **Civilian Agency Industry Working Group**
- **Guides Steering Group**
- **Planning & Scheduling**
- **Clearing House**
- **Risk & Opportunity**
- **Contracts**
- **Services & Sustainment**

PM Working Group

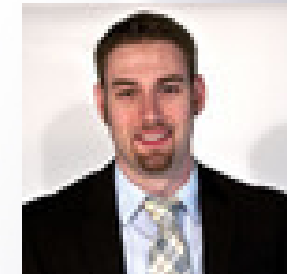
Overview

Objective is to broaden the focus and membership of the IPMD to share best practices among program management professionals and discuss methods and tools in addition to earned value management

Leadership



Bill Altman
altmab@battelle.org



Stewart Tague
Stewart.Tague@utas.utc.com

- Meets monthly on 3rd Wednesday @ 2PM for 1 hour via telephone
- Developed IPMD brochure and PowerPoint overview on IPMD for use at selected venues
- Identifies PM oriented topics and speakers for IPMD meetings
- Manages IPMD LinkedIn site – Industry only; >500 members
- Developing Predictive Measures Guide
- Working with PARCA on survey to determine the PM interests for future IPMD meetings

Production, Manufacturing, & Naval Construction EV Working Group

Overview

Joint industry / government working group analyzing EVM practices and processes on PMNC contracts with goal of providing common understanding of terminology, processes and EV application when used in a PMNC environment

Leadership



John Kanicsar
Kanicsar.john@orbital.com



Scott Gring
ssgring@aol.com

Objectives:

- Complete Draft Write-ups, Team Review, Consolidate into a Single PMNC Appendix to the Production EV Whitepaper Update
- Re-issue the Production EV White Paper with PMNC EV Appendix
- Integrate Results into the 2015 Planning & Scheduling Excellence Guide Update
- Use Final Appendix to Influence other Industry / Government Documents

Civilian Agency Industry Working Group

Overview

Joint industry / federal government agency working group providing a forum for open exchange of government and industry views on performance based management systems including EVMS.

<http://caiwg.mycpm.org/>

Leadership



Jerald Kerby
jerald.g.kerby@nasa.gov



Neil Albert
nalbert@mcri.com

Objectives

- ✓ Promoting the understanding and implementation of a process that integrates systems engineering, scope management, cost estimating, procurement, risk management and scheduling,
 - ✓ Supporting the review and coordination of civilian agency EVM policies, guidance and practices,
 - ✓ Serving as a resource for EVM issues/concerns with civilian agency EVM policy, procedures, and practices,
 - ✓ Analyzing and identifying solutions related to EVMS on major issues,
 - ✓ Identifying best practices which contribute to improved management of schedule and costs,
 - ✓ Researching and/or providing best practices guidance and assistance to government and industry partners,
 - ✓ Providing a consolidated response on NDIA guides, OMB issues and policies, and GAO issues and reports,
 - ✓ Rendering decisions and issuing positions where appropriate.
- **Activities**
 - ✓ Cost/Schedule Management
 - ✓ Reciprocity Agreement for EVMS Acceptance
 - ✓ Scalability for Small Projects, Universities, Non-Profits

Business Sensitive

Guides Steering Group

Overview

Maintain the five OMB recommended IPMD Guides as well as the PASEG to reflect the latest changes in the ANSI/EIA-748 policies and regulations as well as lessons learned and advancements in best practices for integrated program management

Leadership

Dan Butler (co-lead)
Daniel.E.Butler@raytheon.com

Randy Steeno
randall.r.steenno@boeing.com

Joan Ugljesa (co-lead)
jugljesa@newvistasgroup.com

- All IPMD Guides are on a mandatory three year review cycle
- The Guides Steering Group:
 - Launches and supports working groups to update the guides every three years
 - Advises IPMD Board of changes in policy or regulation that need to be immediately incorporated into one or more guides
 - Accepts out of cycle change requests to determine best course of action (appropriate and warranted, immediate update required or can hold for next regular update)

Apr '14 Guide Status & Updates

Guide	Update Lead	Status
Intent	Mike Cuticchia, Jeff Poulson	ANSI Reaffirmation Version C Publish May 2014 (with membership approval at April meeting)
IBR	Neil Albert	Revision 1 Completed Published September 2010 Update in process – Draft for comment available 2 nd quarter 2014
Surveillance	Robert Jennings, Dale Gillam	Revision 1 Completed Published February 2011 Working group just formed, update in process
Application	Need update lead	Revision 1 Completed Published May 2011
Acceptance	Buddy Everage	Revision 1 Completed Published March 2013
PASEG	Planning and Scheduling Working Group	Version 2.0 Published June 2012

Note: Current published guides have been updated to reflect the change from PMSC to IPMD, updates will include change

Planning & Scheduling Working Group

Overview

Serves as a collaborative environment between industry and government agencies for the exchange of views and information regarding planning and scheduling (P&S) processes including EVMS, that will provide for common understanding, guidance and direction.

Leadership



Carla Gilhuys
Carla.Gilhuys@ngc.com



Yancy Qualls
yqualls@BH.com

- **Maintain the Planning and Scheduling Excellence Guide (PASEG) for use by both Industry and Government Agencies**
 - <http://www.ndia.org/Divisions/Divisions/IPMD/Documents/PASEG/>
- **Work jointly in a cooperative environment with government to resolve common issues related to improving P&S policy and practices**
- **Provide Planning & Scheduling guidance and expertise to the IPMD**

Clearing House Working Group

Overview

A forum for industry's EVMS practitioners to raise and discuss EVMS issues. The goal is to identify common issues, gather facts and supporting data, formulate industry positions, and develop recommendations for resolution.

Leadership



Pete Wynne
peter.a.wynne@lmco.com

Melissa Gilbert
gilbert.mellissa@orbital.com

- Providing Industry Guidance on 7 Identified Topics
 - e.g. Use of 50/50 EVT
- Clearinghouse Charter, Process, and Submission Forms Located on the IPMD website

<http://www.ndia.org/Divisions/Divisions/IPMD/Pages/WorkingGroups.aspx>

Risk & Opportunity Working Group

Overview

Joint industry / federal government agency working group providing a forum for open exchange of government and industry views on Risk and Opportunity management as defined in Earned Value Management processes

Leadership



Steven Barnoske
steven.k.barnoske@lmco.com

- Objectives/ activities –
 - Current posture of working group is to be available to provide review and input to other areas of IPMD activities which touch Risk and Opportunity Management as requested
 - No Risk and Opportunity Guidelines or Whitepapers are currently in work
- Experienced professionals who would like to support Risk and Opportunity actions are solicited to participate

Contracts Working Group

Overview

Joint industry / federal government agency working group providing a forum for open exchange of government and industry views on contracting issues that affect the project management community.

Leadership



Michael Pelkey
michael.f.pelkey.civ
@mail.mil

Nick Pisano
npisano@safranna.com

- Top item of study is contract “harvesting” issues – draft document in work
- Retroactive rate adjustments and how this affects EVM performance
- Basis for TL when scope is reduced but line item pricing has increased due to poor project execution
- Data retention guidance

Services & Sustainment Working Group

Overview

Investigate & document the useful application of EVM concepts to contracts containing sustainment work (O&M, Services, and other work typically treated as Level of Effort) for the purpose of improving stakeholder assessments of performance.

Leadership



Jason Miller

Jason.W.Miller2@boeing.com



Lisa Wolf

wolf_lisa@bah.com

- Formulate recommendations on policy and guideline creation or modification
- Include tailoring recommendations, implementation approaches, training material, and best practices

Updated Government Documentation

- **DCMA**
 - EVMS Compliance Review Instruction #208
 - Reflects new Organization
- **DOE - IPMR DID Equivalent**
 - No Format 7
 - PARS IIe Electronic Submission Requirements

2014 Meetings

- **EVM World – May 21-23, San Antonio, TX**
- **NDIA IPMD – Sept 16-17, Washington DC**
- **IPM Fall Conference – Nov 3-5, Bethesda, MD**