

Program Management Systems Committee Update January 28, 2014

Tracie Thompson

Topics

- PMSC Leadership Update
- Operating Documents
- Working Groups
- Government Documentation Update
- Current Environment – Highlight of Special Interest Areas
- 2014 Meetings
- Summary
- Back-Up

Board Member Update

- Chair – Tracie Thompson, Term ends January 2014
 - Vote today on Carol Boser, LM as Chair
 - Vote today on Dan Lynch, Raytheon as Vice Chair
 - Voting early than charter indicates to lock-in corporate support of LM and Raytheon
- Officers at Large (Limited to 12) – Wayne Abba, Neil Albert, Bill Altman, Eric Christoph, Buddy Everage, Scott Gring, Kim Herrington, *Dan Lynch*, David Ricci, Randy Steeno, Sung Soon Stultz, Joan Ugljesa
 - One opening and one potential opening
- Active Past Chairs – Dan Butler, Gary Humphreys, Joe Kusick, Pete Wynne
- Neil Albert to co-lead the Civilian Agency Industry Working Group with Jerald Kerby

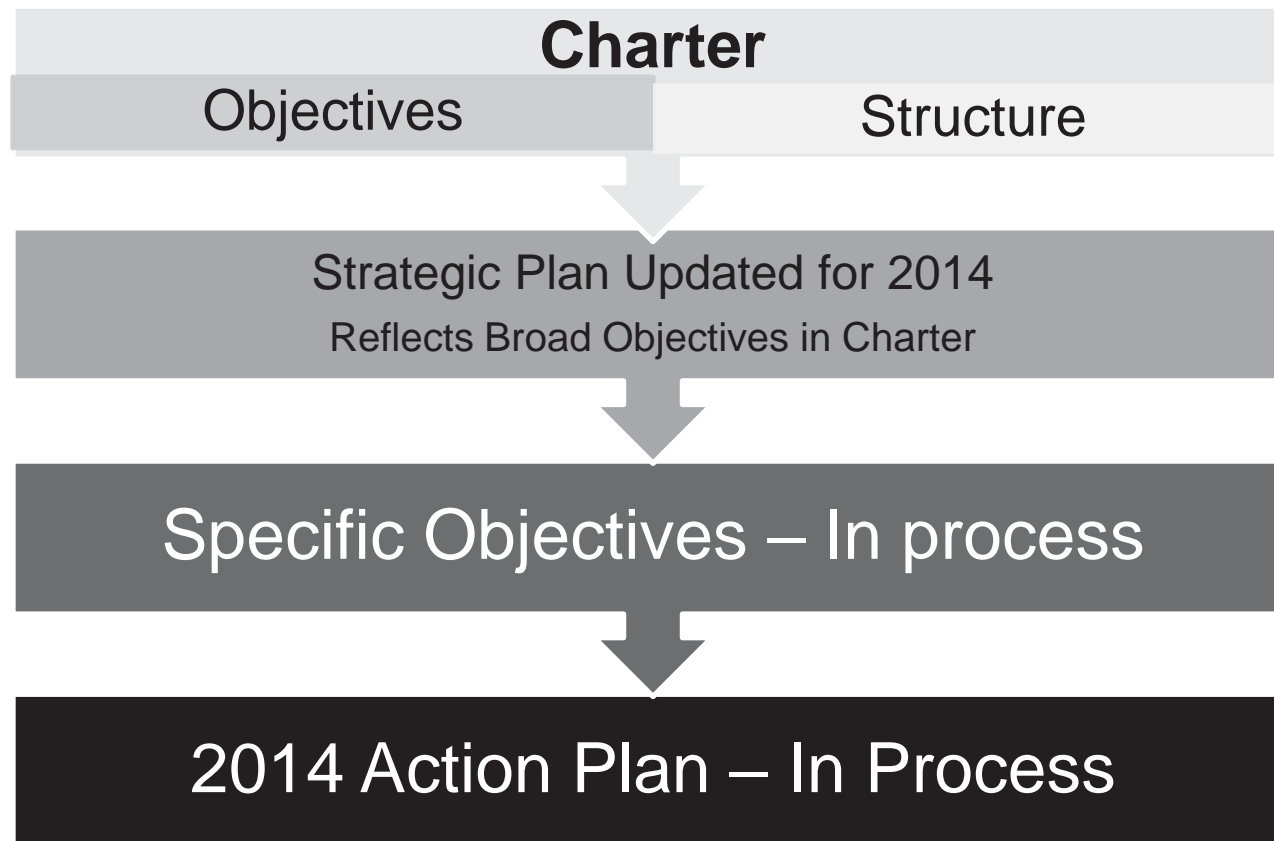
Submit Officer at Large Nominations

PMSC Working Group Leads

- Working Group Leads (appointed positions)
 - Neil Albert, CAIWG and IBR Guide
 - Bill Altman, Program Management Working Group
 - Steve Barnoske, Risk and Opportunity Management
 - Dan Butler, Guides
 - Mike Cuticchia, NDIA Intent Guide Update
 - Mellissa Gilbert, NDIA Clearinghouse
 - Scott Gring, Production, Manufacturing and Naval Construction
 - Carla Guilhuys, Planning and Scheduling
 - Jerald Kerby, CAIWG Agency Lead
 - Jason Miller, Services and Sustainment
 - Nick Pisano, Contracts
 - Yancy Qualls, Planning and Scheduling
 - Stewart Tague, Program Management
 - Joan Ugljesa, Guides, XML Schema
 - Lisa Wolf, Services and Sustainment
 - Pete Wynne, Clearinghouse

Working Groups are active and an excellent way to get involved.

NDIA PMSC to IPMD Operating Documents



All Operating Documents are in update for 2014
contingent upon vote to move to a Division

Program Management Systems Committee to Integrated Program Management Division Overview – Broad Objectives

Effective vehicle for exchange of information between government and industry regarding matters of common concern that involve *integrated program management processes* including earned value management.

Foster mutual understanding and effective working relationships between government and industry regarding the development, documentation, and maintenance of effective *integrated program management processes*.

Provide government with industry perspectives on government policies, practices, needs and problems within the IPMD's purview, conducting special studies as required and coordinate with the Procurement Exec Committee as appropriate

Safeguard the interests of NDIA by carrying out the policies, aims and purposes, as laid down in the Charters of the IPMD, as well as the By-Laws of the NDIA.

Currently the PMSC is a Committee within the NDIA Procurement Division. We will vote in today on becoming the Integrated Program Management Division (IPMD).

PMSC Working Groups

Working Group	Lead	Recent Activities
Civilian Agency Industry Working Group (CAIWG)	Jerald Kerby Tracie Thompson – New Co-lead: Neil Albert	Regular meetings with subgroups working scalability, reciprocity – Next Meeting 2/6/14
Clearinghouse	Mellissa Gilbert, Pete Wynne	In addition to formal issues, this forum allows industry members to discuss concerns and best practices
Contracts	Nick Pisano	Various issues including Stop Work orders, Business Systems Rule impact on PBPs; CAS Harmonization

PMSC Working Groups, continued

Working Group	Lead	Recent Activities
IBR Guide Update	Neil Albert	Complete rewrite in process. Expect draft by early 2014.
NDIA Intent Guide Update	Mike Cuticchia	Initiated update as a result of ANSI/EIA 748-C update. Formatting changes, adjudicating comments. Expect release in Feb 2014.
Guides – Maintain ANSI EIA 748 and Guides	Dan Butler, Joan Ugljesa	See following presentation

PMSC Working Groups, continued

Working Group	Lead	Recent Activities
Planning And Scheduling	Carla Guilhuys/ Yancy Qualls	This group maintains the PASEG, and comments on Schedule related documents; Charter developed
Risk & Opportunity Management	Steve Barnoske	Role being redefined; comment on risk & opportunity content in various documents
Production/ Manufacturing/ Naval Construction (PMNC)	Scott Gring – Need Co-lead/back-up leader	Evaluating EVM application in various environments – will update white paper

PMSC Working Groups, continued

Working Group	Lead	Recent Activities
Program Management	Bill Altman, Stewart Tague	Working Predictive Measures Guide – expect draft release in Q1 2014 and final by end of Q2 2014.
EV for Sustainment and Service Contracts - Developing guidance on the use of EV on Sustainment and Service type contracts	Jason Miller, Lisa Wolf	Survey administered, using EVM World input
XML Working Group	Joan Ugljesa	Recent activity related to IPMR DID

Thank You to the Working Group Leaders and Participants!

Government Documentation Update

- EVM Compliance Review Instruction (CRI) being developed by DCMA
- PARCA developing a DoD Intent Guide
- Notification of discontinuance of Advance Agreements and Letters of Acceptance (separate discussion later this morning)
- IPMR Implementation Guide developed by PARCA and released 1/28/13 – Discrepancies between IPMR DID and IPMR Guide are being noted.

<http://www.acq.osd.mil/evm/>

**PMSC Coordinates Comments to DCMA and PARCA
Documents and Guides**

Current Environment – DFARS Update

- PARCA is working on an update to the DFARS clauses related to EVMS.
- Purpose is to clarify and better define the application of EVM, related to work scope
- Industry is providing input to PARCA through PMSC and PMSC Board discussions
- Working to define appropriate application based on scope /type of work versus contract type or dollar threshold

Expect an update from Gordon Kranz this week

2014 Meeting Plans

- 2014 Meetings – All in Washington, DC area to facilitate Government, Civilian agency attendance
 - Sponsors needed to reduce costs
 - Dates:
 - January 28-29, 2014
 - April 29-30, 2014* note change – need sponsor
 - September 16-17,2014
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Summary - Industry Perception of the Current State of EVMS

Summary

PMSC continues to work collaboratively with Government agencies to insure effective Integrated Program Management Processes are implemented efficiently in a time of fiscal constraint.

Move to Integrated Program Management Division increases visibility.

- Government scrutiny is increasing (OSD and the Civilian Agencies)
- Industry and Government must work together to achieve consensus on common challenges.
- Opportunities in place to work with Government to ensure policy is appropriate
- Continued effort required in areas of contractual issues, materiality of compliance findings, consistency of interpretation, training, reciprocity and scalability

Working to develop a strong relationships with DCMA, PARCA and Civilian Agencies for the benefit of Industry and Government

www.ndia.org/pmsc

Summary

Thank you for your support and the opportunity to serve the PMSC as Vice Chair and Chair for the past three years!



Back-up

- 2013 Action Plans

2013 Objectives and Actions

Item #	2013 Objectives	2013 Action Plan - Status
1	Support the OSD office of Performance Assessment and Root Cause Analysis (PARCA) in the resolution of issues with industry and DOD components. Work with OSD/PARCA to find areas of consensus to improve the working relationship and communication between DOD EVMS stakeholders	<ol style="list-style-type: none"> 1. PMSC Clearinghouse process -Ongoing 2. PARCA issue resolution process-Ongoing 3. Conduct PARCA/PMSC collaboration meeting - 10/2013 4. Respond to PARCA EVM policy documents-Provide consolidated comments 5. Set up Sustainment/Services WG - Established
2	Collaborate on the resolution of disparate EVM documentation emanating from multiple sources. Initiate an effort to streamline, consolidate, and strengthen EVMS guidance for use across industry and the government.	<ol style="list-style-type: none"> 1. CAIWG WG works this issue within their community- Ongoing 2. Work with DCMA, PARCA and buying commands to drive consistent guidance –Ongoing, working Stop Work orders, etc.

2013 Objectives and Actions, continued

Item #	2013 Objectives	2013 Action Plan- Status
3	Balance the operational approach of the DCMA EVM Hubs with the realities of the current contracting environment.	<ol style="list-style-type: none"> 1. Continue DCMA/PMSC collaboration meetings – Restarted October 2013 2. Distribute surveys on industry day meetings on best practices for a variety of topics in order to identify consistencies / inconsistencies in EVM practice. Started Sept 2013 PMSC meeting 3. Establish meetings (face to face and/or telecons) with DCMA leadership – in process
4	Clarify that EVMS is a management process supporting program management and owned by individual companies	<ol style="list-style-type: none"> 1. PMSC Committee meetings, especially panel discussions - Ongoing

2013 Objectives and Actions, continued

Item #	2013 Objectives	2013 Action Plan- Status
5	Engage at all levels of DOD and industry to jointly improve the use of EVM by Program Managers and support revitalized EVMS training and certification processes.	<ol style="list-style-type: none"> 1. Support PARCA initiatives to improve DOD PM training via DAU 2. Support CPM training at major conferences (EVM World & IPM) – EVM World May 2013, IPM
6	Encourage more focus on the Integrated Baseline Review (IBR) process, including pre-award IBRs	<ol style="list-style-type: none"> 1. Update IBR guide – In Process 2. Contracts WG to discuss application of FAR clause encouraging pre-award IBRs
7	Recommend and encourage reciprocity of EVMS acceptance amongst all government agencies	<ol style="list-style-type: none"> 1. Continue discussions at CAIWG – In process

2013 Objectives and Actions, continued

Item #	2013 Objectives	2013 Action Plan- <i>Status</i>
8	Implementation of the IPMR DID by the industry as intended	<ol style="list-style-type: none"> 1. Establish a community of practice specifically for the IPMR implementation, set up a LinkedIn group for IPMR 2. Support the update of the IPMR guide – <i>Complete</i> 3. Ensure PARCA participation in PMSC meetings – <i>PARCA very active in PMSC</i>
9	Promote awareness of the PMSC and the PMSC website	<ol style="list-style-type: none"> 1. Update and streamline website - <i>Updated</i> 2. Discuss changed/new content at PMSC meetings – <i>Regular updates in process</i> 3. Develop press releases for NDIA magazine to promote the PMSC – <i>On-going</i>

2013 Objectives and Actions, continued

Item #	2013 Objectives	2013 Action Plan- Status
10 - 14	Working Group Action Plans	All items ongoing

- Working Groups actively identifying issues and working them
 - Actively working with PARCA and other government counterparts
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