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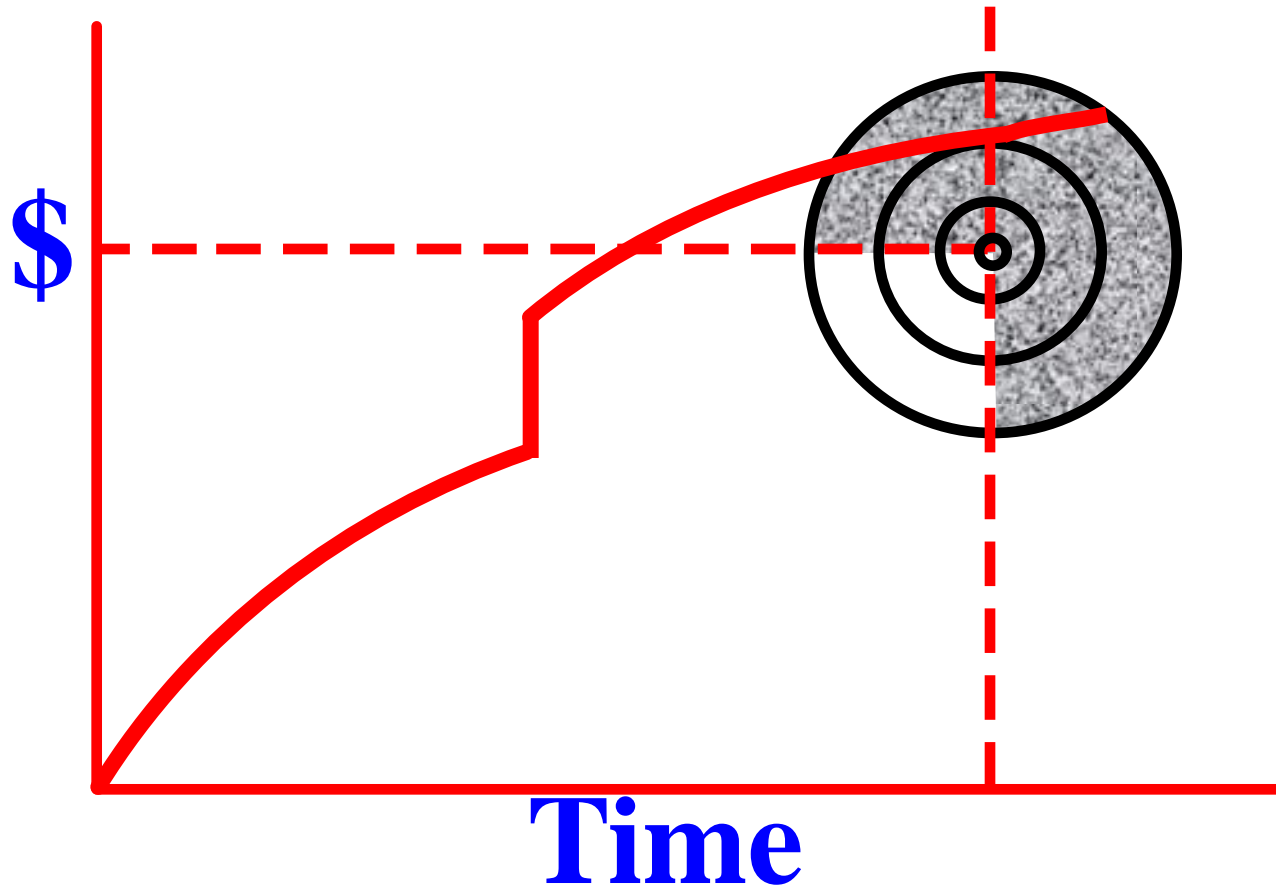
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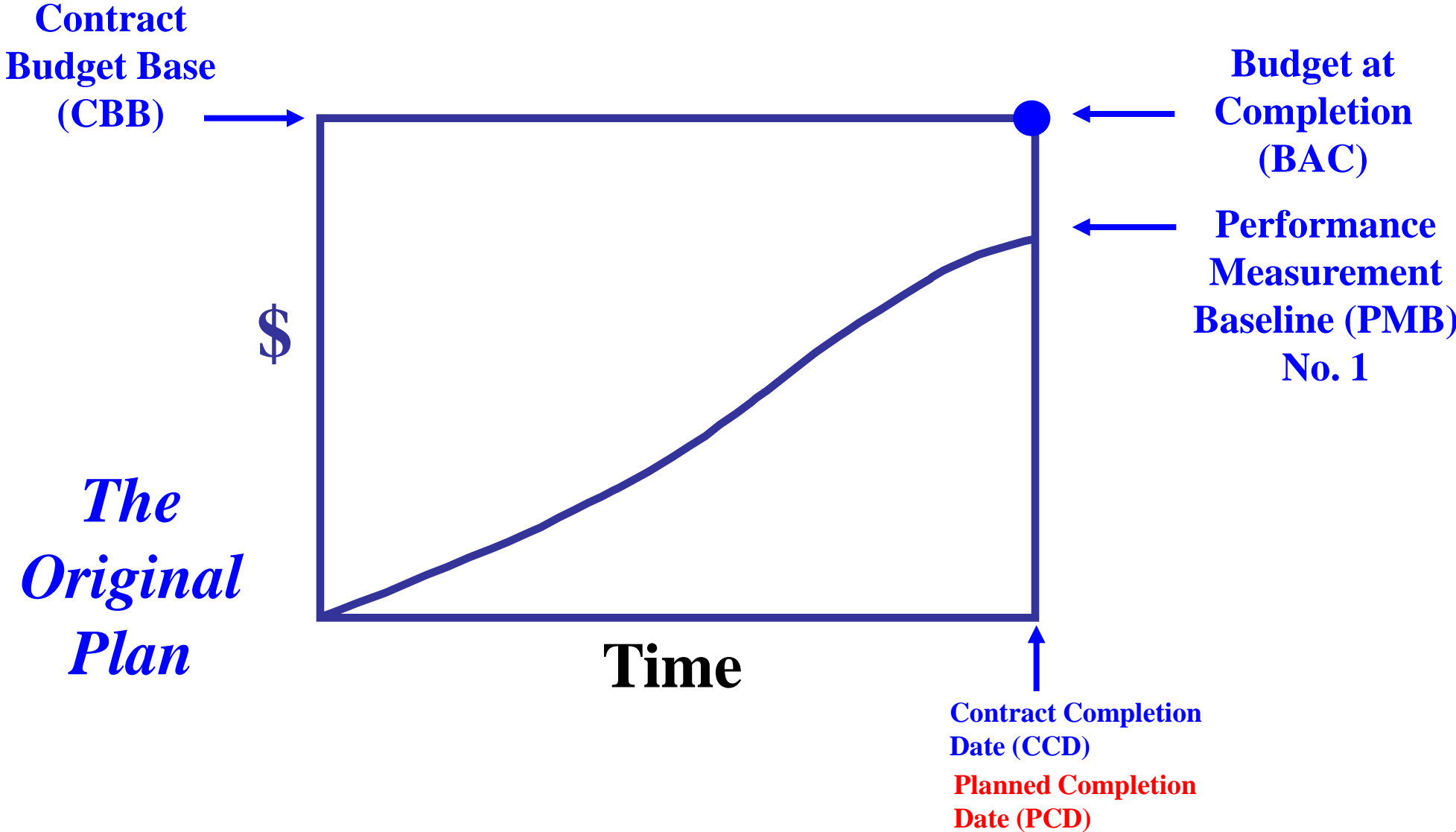
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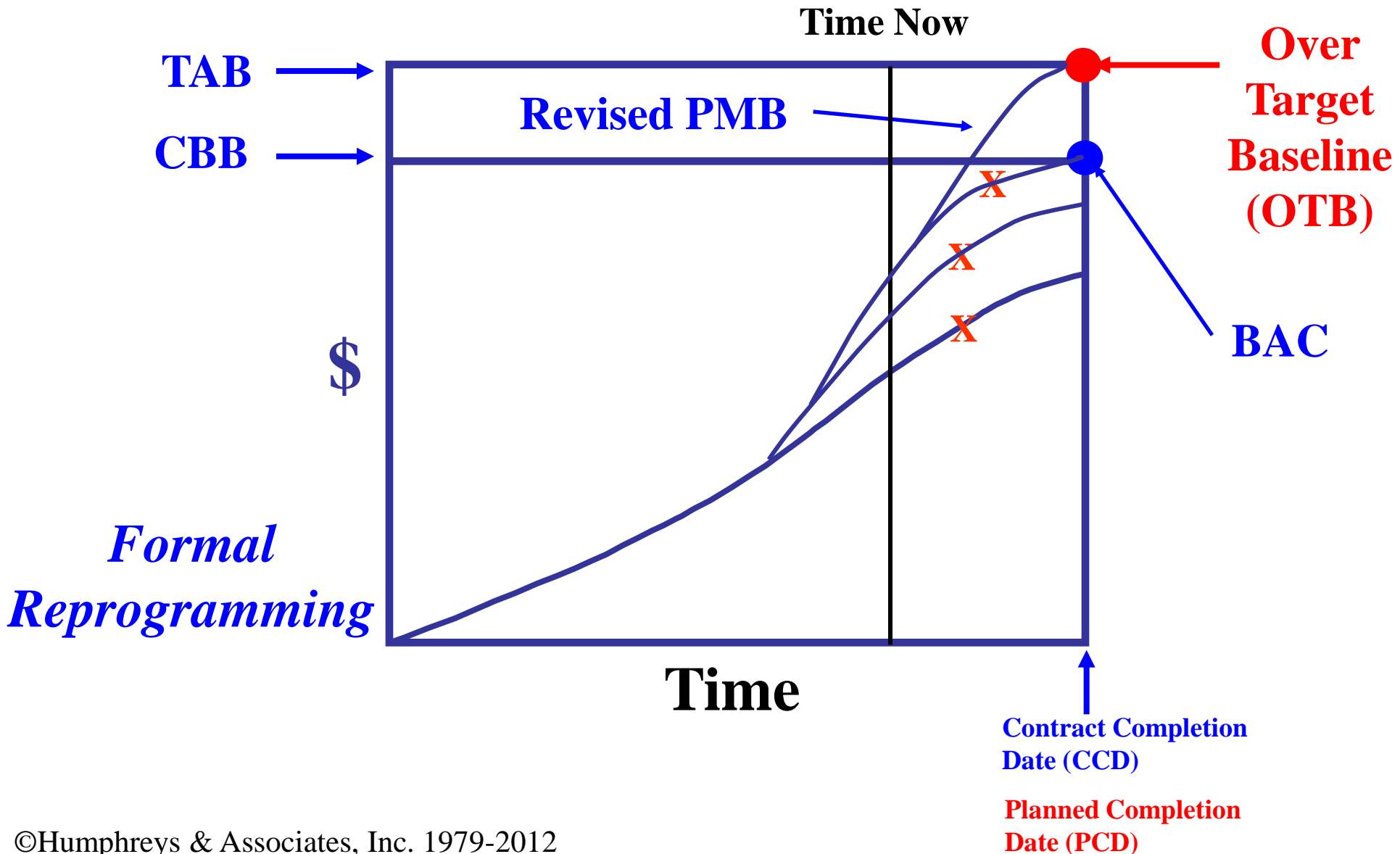
# The Over Target Baseline (OTB) and Over Target Schedule (OTS) Implementations



# Revisions



# Over Target Baseline



# 4 Methods For Formal Reprogramming

*OTB Method # 1* - Retain existing cost variance but eliminate existing schedule variance (set BCWS equal to **BCWP**)

*OTB Method # 2* - Retain existing schedule variance but eliminate existing cost variance (set **BCWP** equal to **ACWP** and adjust BCWS)

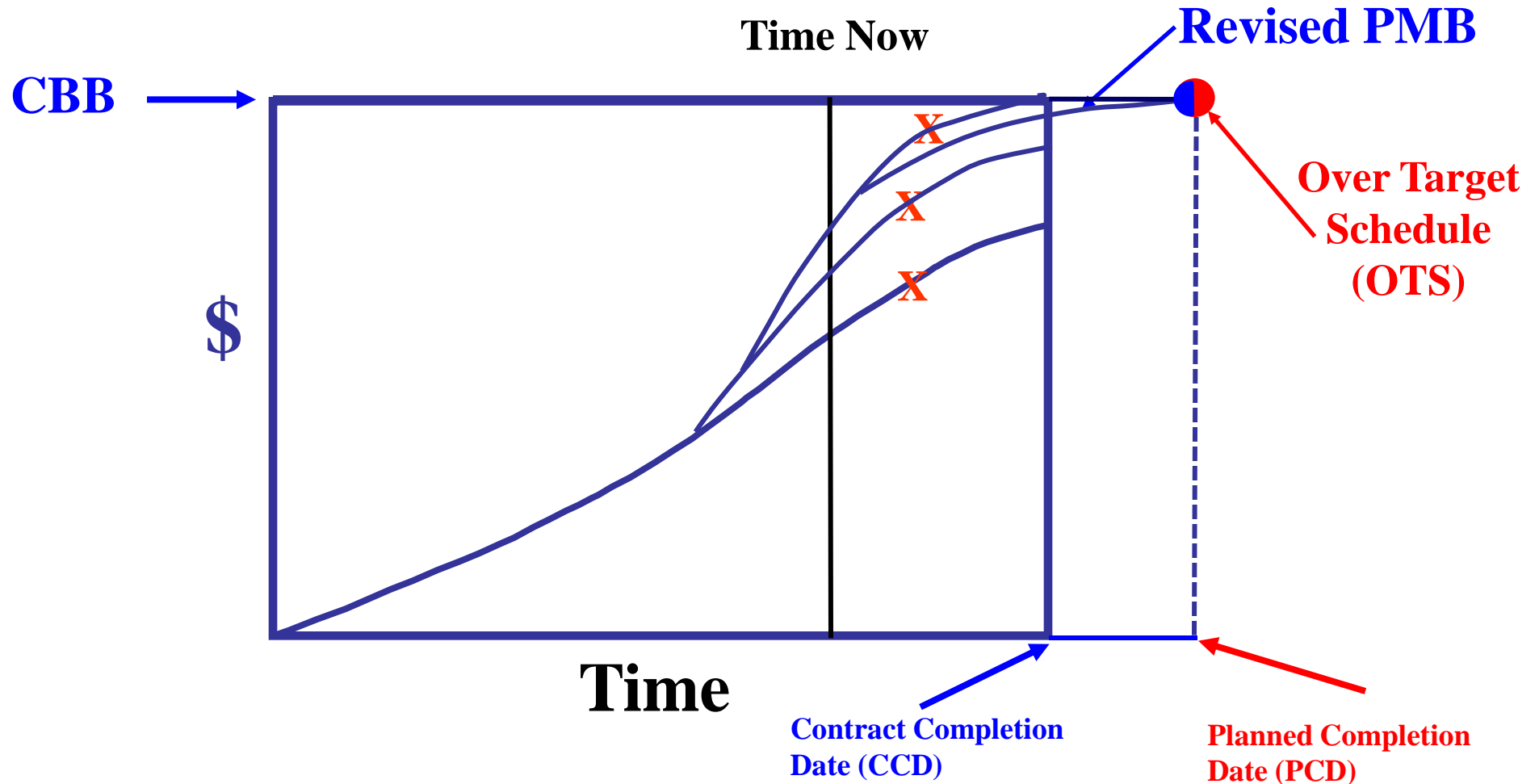
*OTB Method # 3* - Eliminate both cost and schedule variances (set BCWS and **BCWP** equal to **ACWP**)

*OTB Method # 4* - Retain existing variances and re-budget future work

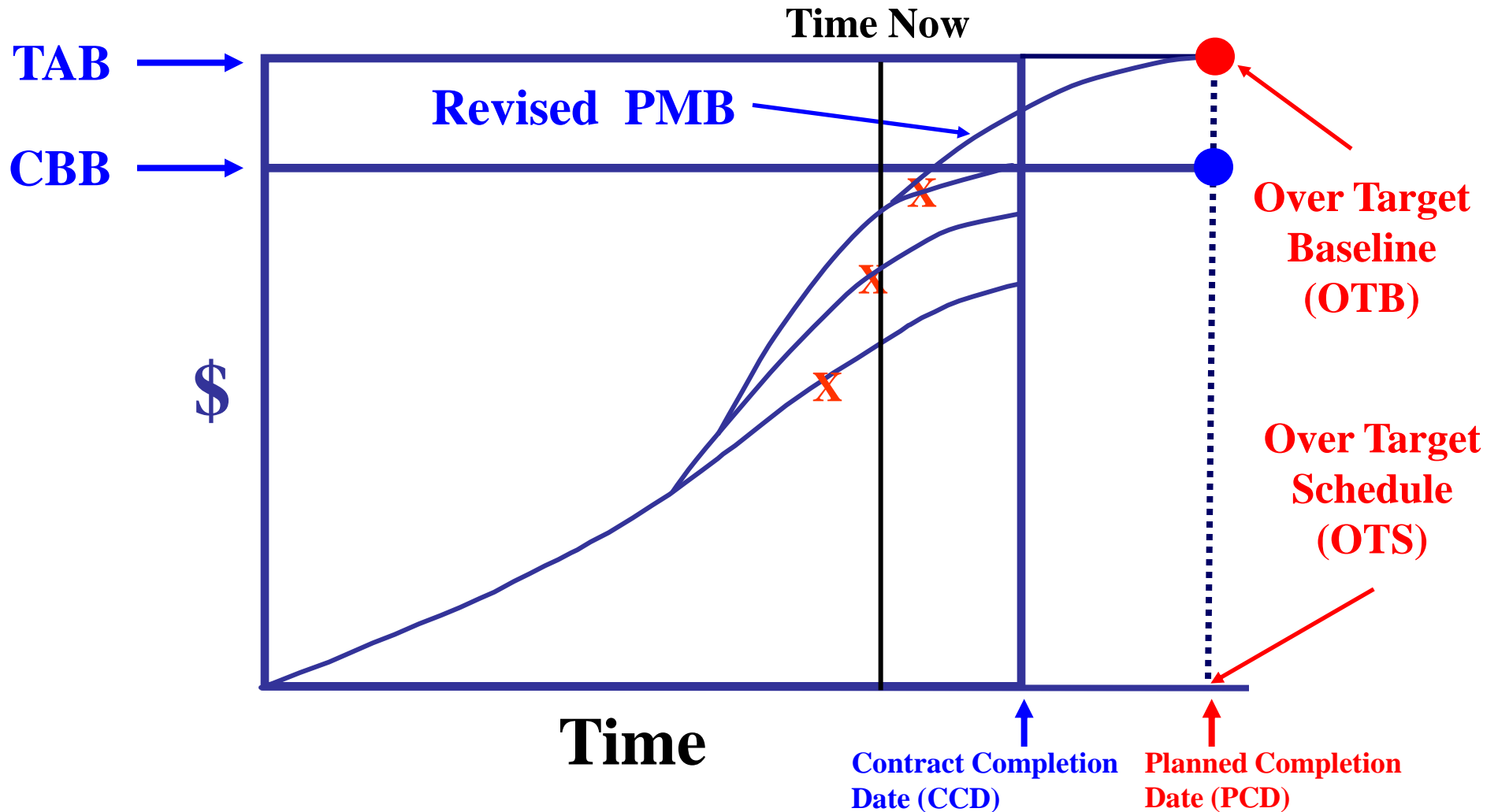
*Or*

**Combinations**

# Over Target Schedule



# Over Target Baseline and Over Target Schedule



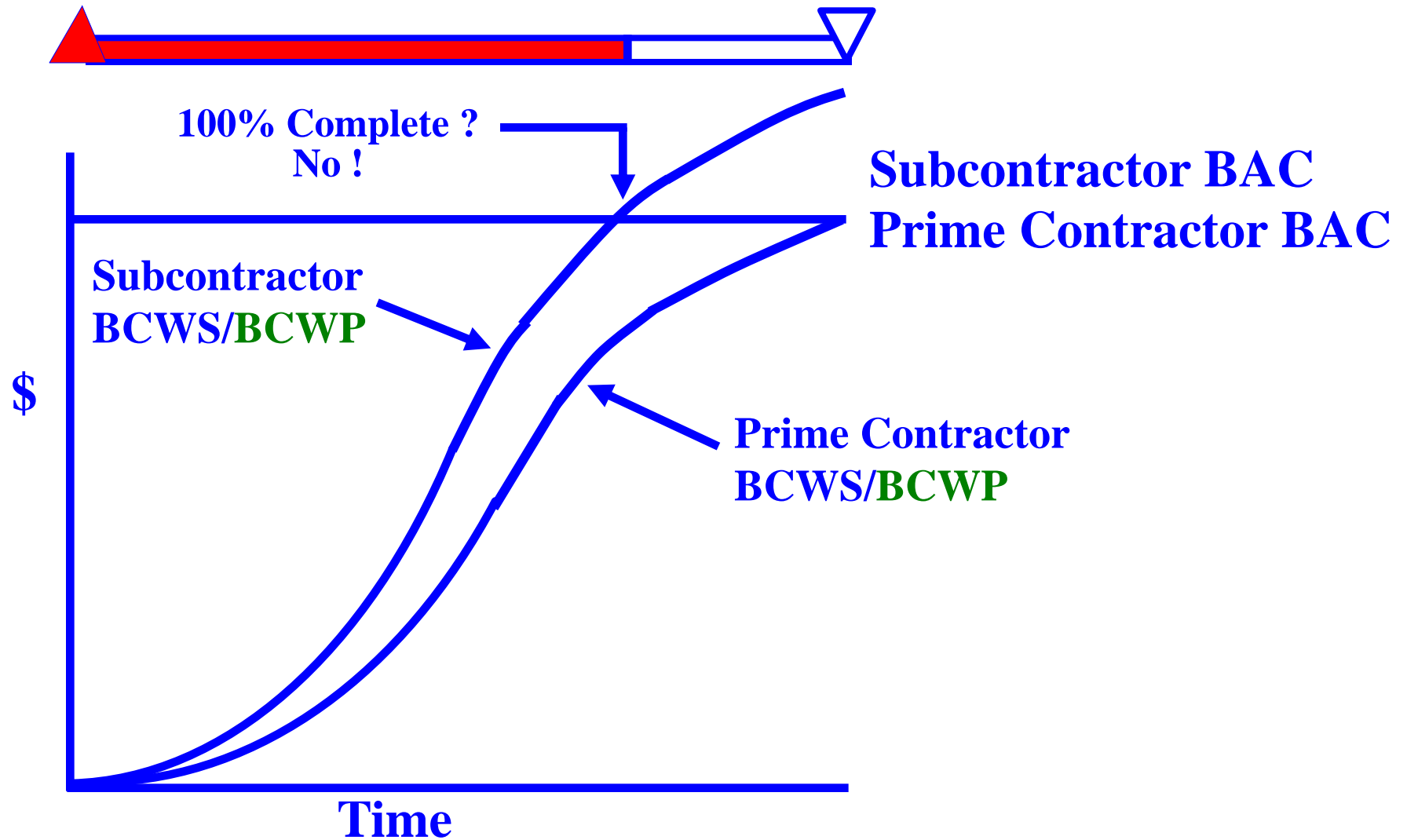
# Factoring

$$\frac{\text{Prime BAC}}{\text{Subcontractors' BAC}} = \frac{\$190\text{M}}{\$200\text{M}} = .95$$

- **Factor is applied to budget and Earned Value**
- **Actuals are not factored**



# Factoring Objectives



*NOTE: Actuals AND EAC are not factored.*