

DEFENSE CONTRACT MANAGEMENT AGENCY



DCMA

ACQUISITION INSIGHT  GLOBAL ENGAGEMENT

DCMA Portfolio Management & Integration

NDIA/ Program Management Systems Committee (PMSC) Meeting

Presented By:

Joseph E. Sweeney (SES)

Executive Director, PM&I

August 10, 2011

ACQUISITION INSIGHT  GLOBAL ENGAGEMENT



DEFENSE CONTRACT MANAGEMENT AGENCY

Overview

- **DCMA - What's Changed?**
- **New Organizational Structure**
- **Earned Value Management**
- **Path Forward**



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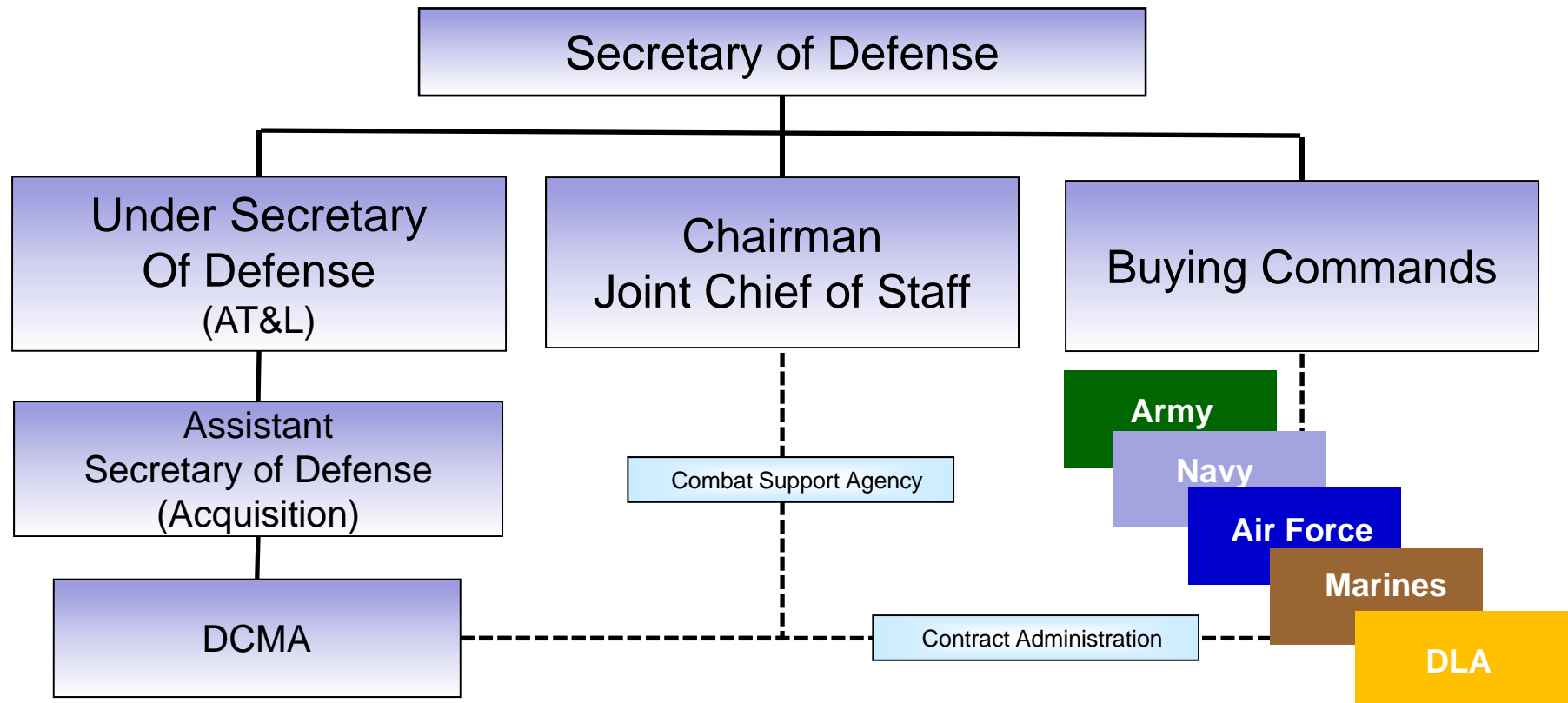
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So What Hasn't Changed?

Focus on the customer...



DCMA is a Team Member... ...In the defense acquisition community



Historical Perspective – Service PROs/DCAS to DLA (1990) to DCMA (2000)



DEFENSE CONTRACT MANAGEMENT AGENCY

DCMA - What's Changed?

- **Portfolio Management & Integration (PM&I) Established**
 - Strategic Customer Engagement
 - Major Program Interface
- **Commodity Alignment replaced with Chief Operating Officer for CONUS Ops (International & Special Programs remain)**
 - Regional Commands Structured as East, West and Central
 - Programmatic Integration by Sectors
 - Earned Value Management Compliance
- **Functional/Competency Alignment Implemented**
 - Contracting, Quality and Engineering (HQ to CMO)



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DCMA New Organizational Structure

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Defense Contract Management Agency

DEFENSE CONTRACT MANAGEMENT AGENCY

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Alexandria, VA
22310-3241
www.dcmsa.mil


Strategic




Strategic Effects Office (DE)
Mr. Stephen Herlihy



Chief of Staff (DC)
Col. Kurt Stonerock




DIRECTOR (D)
Mr. Charlie E. Williams, Jr.




DEPUTY DIRECTOR (DD)
Mr. James Russell



General Counsel (GC)
Acting General Counsel
Ms. Sharron Philo




Corporate Support (DS)
Ms. Raji Bezwada




Reserve Affairs (DR)
Col. Judy Fearn




Office of Independent Assessment (DM)
Mr. Fred Kuhm



Human Capital (HC)
Mr. Michael Chase




Financial & Business Operations (FB)
Ms. Pamela Conklin



Aircraft Operations (AO) - Acting
Mr. James Broadway



Contracting (AQ)
Mr. Timothy Callahan



Engineering (E)
Acting
Mr. John Cuddy



Quality (Q)
Mr. Michael Shields




Portfolio Management & Integration (PI)
Mr. Joseph Sweeney



Information Technology (IT)
Acting
Mr. Jacob Haynes


Operational



International Directorate
RDML Robert Gilbeau



Operations Directorate (DCMAO)
Acting
Ms. Marie Greening



Special Programs Directorate
Mr. James Norris


Tactical



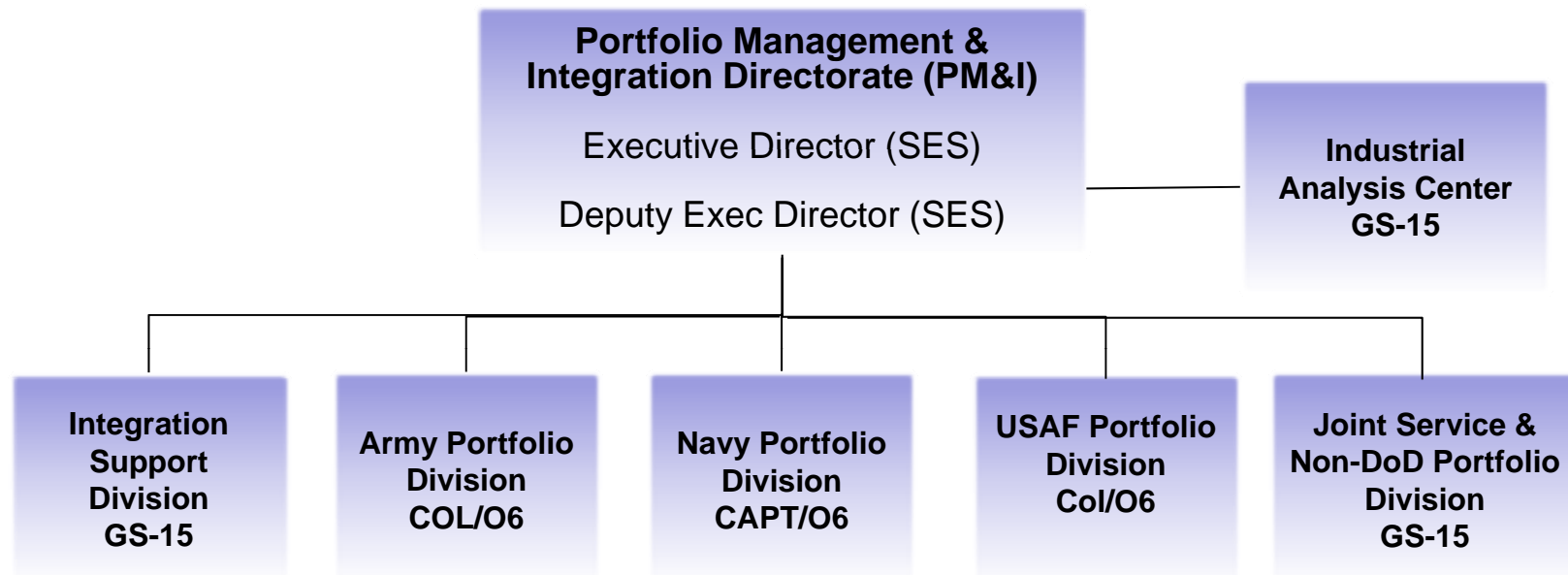
Western Region
Mr. Mike Lowry



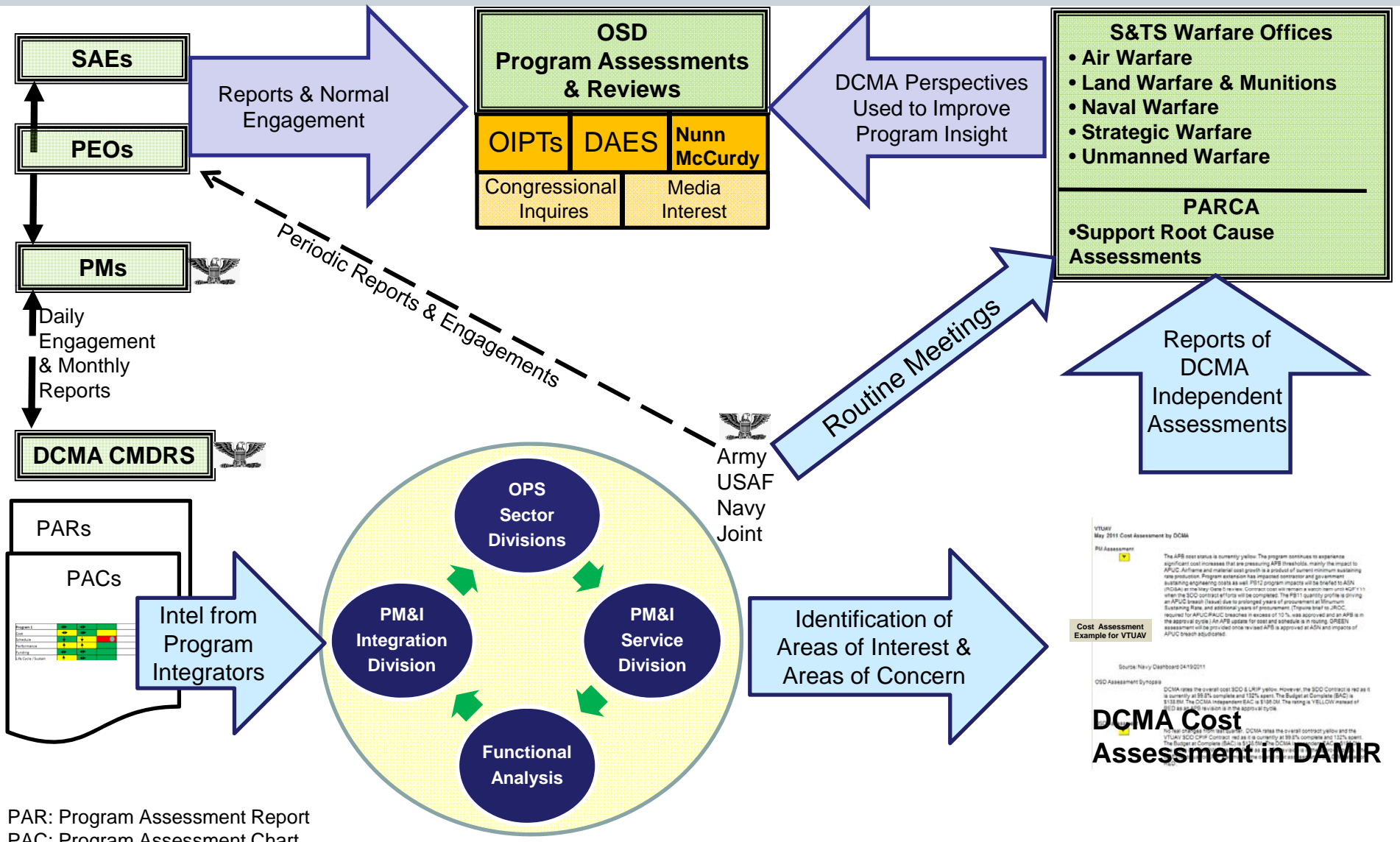
Central Region
COL John Ellis



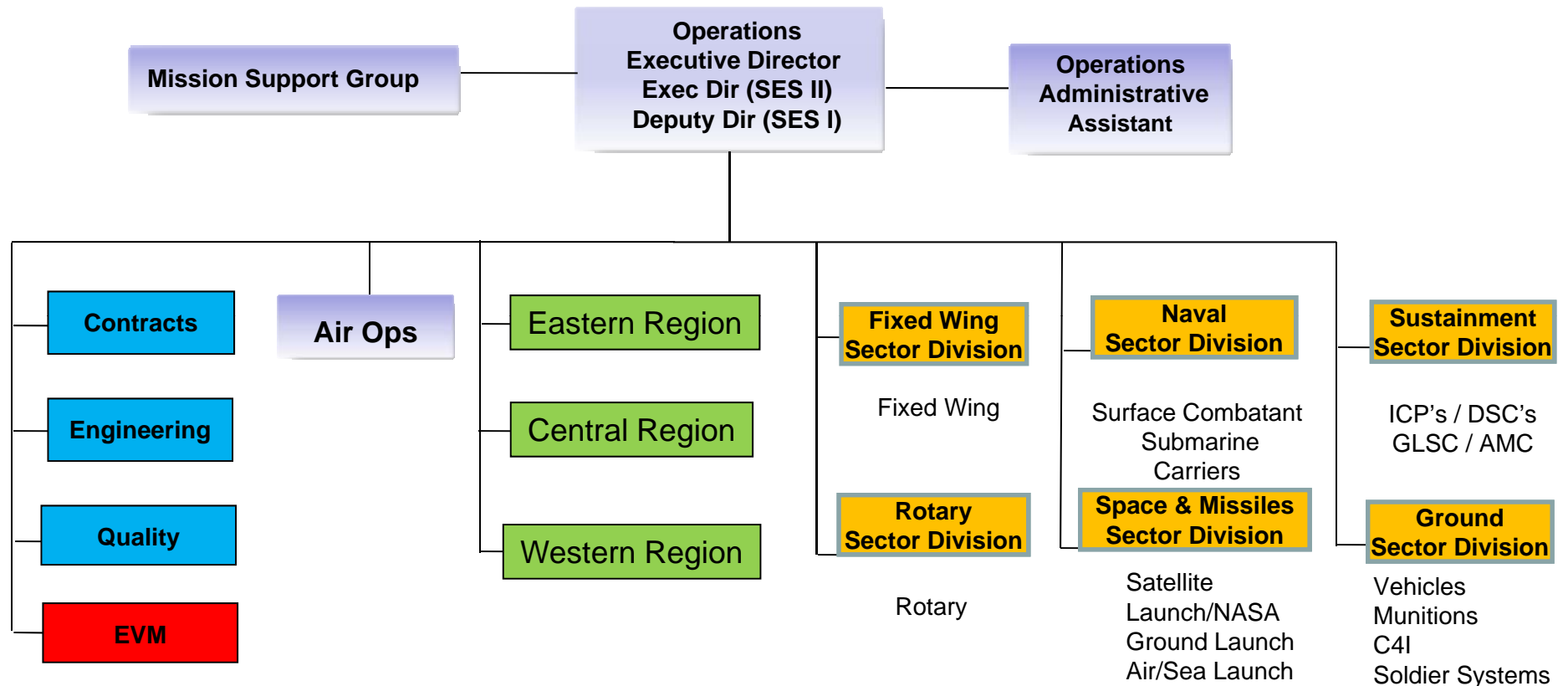
Eastern Region
CAPT Sidney Kim



- ✓ **Established the Program Management & Integration (PM&I) Directorate**
- ✓ **Building Links with OSD and Service Acquisition Leadership**
- ✓ **Delivering Programmatic Insights**
- ✓ **DAES Programs Independent Cost Assessments**
- ✓ **Earned Value Management (EVM) Cost/Schedule and System Status**



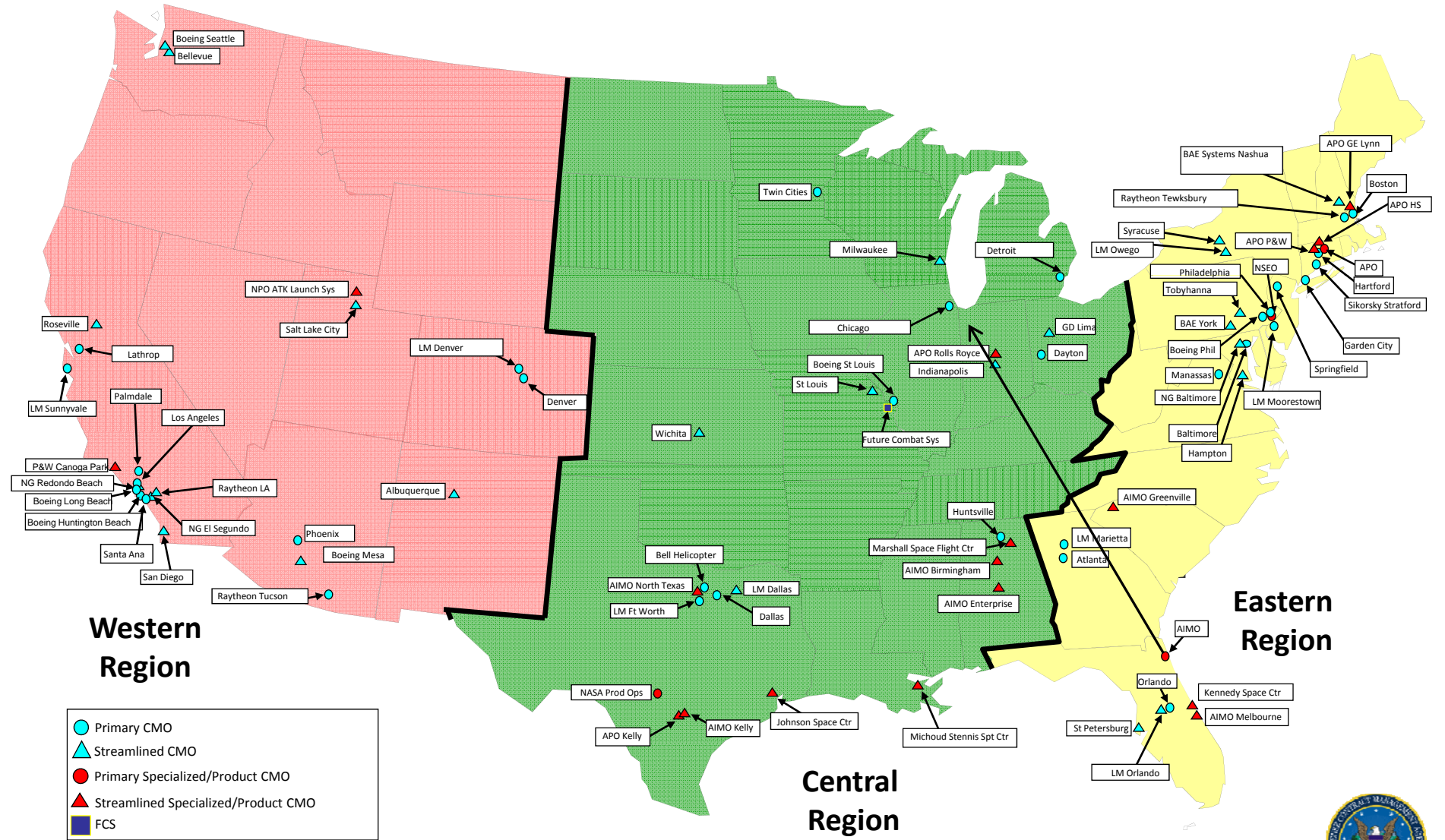
PAR: Program Assessment Report
 PAC: Program Assessment Chart



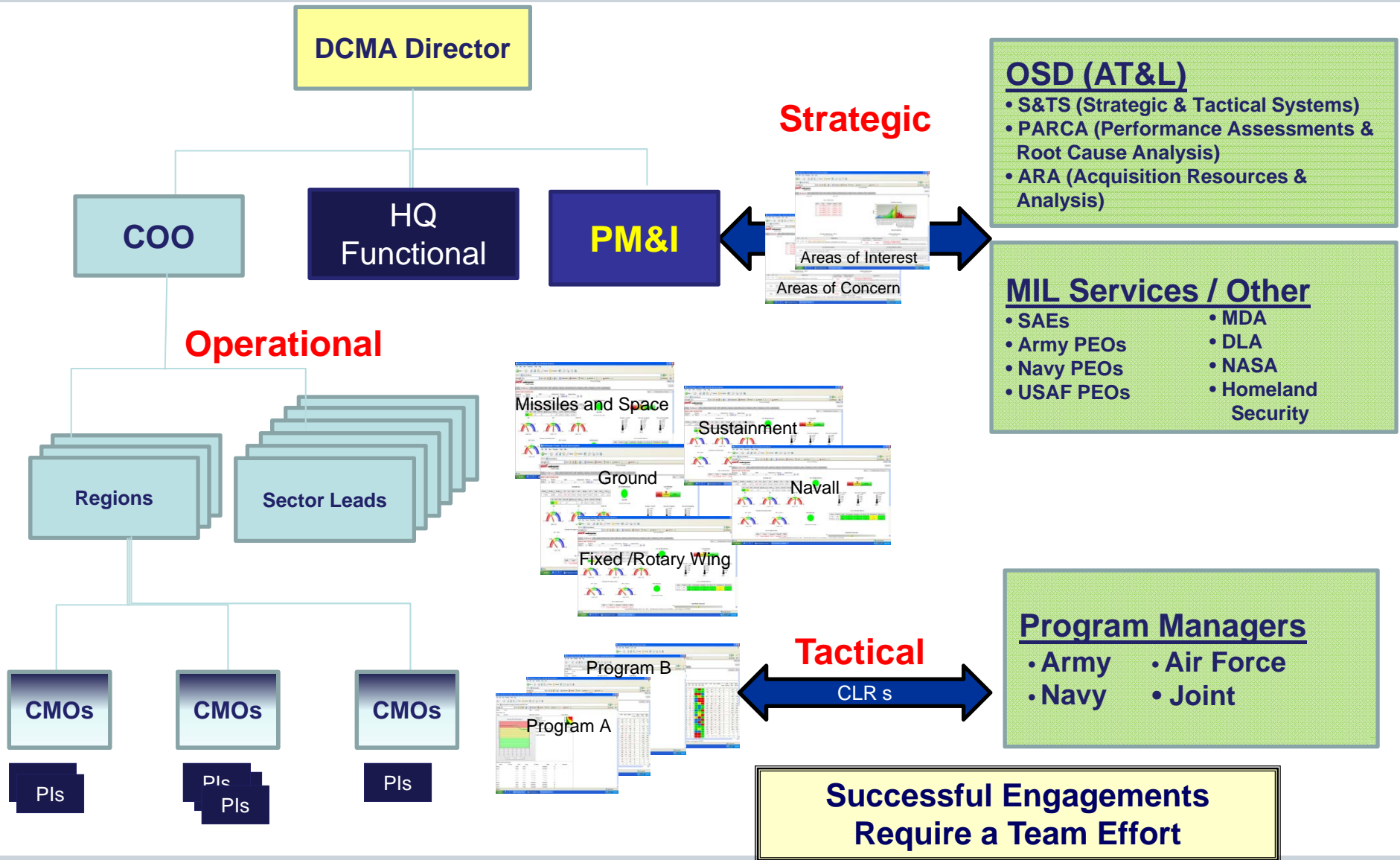
- ✓ Directorate is accountable for the execution of all Contract Management functions
- ✓ Provides Command and Control of Three DCMA Regional Commands
- ✓ Translates Agency Policy and Strategic Direction into Consistent Tactical Execution
- ✓ Provides Workload and Resourcing Prioritization
- ✓ Ensures Consistent Budget and Resource Execution
- ✓ Sector Groups Maintain Product Focus and Specialized Customer Knowledge / Expertise
- ✓ **Earned Value Management Operations (Compliance Execution Reviews)**



Regional Structure



PM&I Engagement at 3 Levels



- **Chief Operations Officer**

- Oversight of EVM Policy Execution
- Integrate EVMS Compliance Review/Activities

- **Earned Value Management Operations Division**

- Execution of Validation Reviews and Surveillance
- Oversee the execution of EVMS Surveillance implementation
- Conduct Ad-Hoc audits and investigations
- Analyze EVM Supplier Outputs to verify EVMS integrity
- Coordinate with Earned Value Management HQ Division .
- Exercise Executive Agent Role for System Approval / Disapproval
- Implement new DFARS Business Systems Rules Consistently
 - e.g., Enterprise CAR (Corrective Action Request) System

“...the integration of compliance and surveillance improves our ability to engage with industry and our customers to deliver a coherent and singular message.”

Mr. Charlie Williams, Director -DCMA

Summary of EVMS Changes

- DCMA EVMS surveillance and compliance mission is an execution mission best accomplished at the Tactical level of Agency
- Integration of surveillance and compliance under COO:
 - ✓ Ensures outputs of assessments result in a single Agency position wrt status of a contractor's EVM System
 - ✓ Improves our ability to engage consistently w Industry and our Acquisition Enterprise customers to deliver a coherent and singular message.

PATH AHEAD



- **Develop understanding & appreciation of each parties' objectives and constraints**
- **Determine best approach to work together on EVMS-related activities**
- **Strengthen relationships, and enable open communications and awareness of issues**
- **Drive consistent practices**
- **Speed decision-making and problem resolution**



We are all here for the same reason...

