



EVMS Surveillance Guide
Final Release for publication

Surveillance Working Group Representation

◆ Industry

- Boeing Randy Steeno / Mike Beaird
- General Dynamics Peter Deacon
- Lockheed Martin Judy Beattie / Jim Dramazos
- Northrop Grumman Chris Nicholson/Diane Hilbert
- Pratt & Whitney Mike Martin
- Raytheon Bob Loop

◆ Government (Advisement)

- NRO Lt. Col Jim Gordon / Tonya Chickillo
- NSA Mary Clark
- NIMA Ivan Bembers
- AF Lt. Col Harold Ennulat / Alan Lachel
- Navy Kathryn Llewellyn

PMSC Surveillance Team Charter

- ◆ **Develop an EVMS Surveillance Guide**
 - Define effective approach for EVMS surveillance
 - Develop a model for effective contractor-lead EVMS surveillance based on successful practices across the industry
 - Meet both customer and contractor concerns to develop common approach
 - Serve as goal for existing company EVMS surveillance programs and a model for new companies implementing ANSI/EIA 748 current version standards

Successful Practices (Selected)

- ◆ Program selection based on risk factors
- ◆ Independence, authority for team lead
- ◆ Comprehensive and incorporate related system integrity reviews
- ◆ Self Assessment and improvement
- ◆ Training and process changes may be a result of systemic findings

Review of the draft guide

- ◆ Comments received from both industry and government.
- ◆ The team adjudicated and combined all suggested comments into the final version.

Release of Guide


- ◆ Publication as of May 2004
- ◆ Final document on NDIA website

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Meetings & Events Advocacy Divisions Membership & Chapters

Program Management Systems Committee

Index

- [Surveillance Guide](#) (DOC)
- Program Management Systems Committee Meeting**
Date: April 27-29, 2004
Location: Hilton Garden Inn
1333 North Courthouse Road
Arlington, VA 22201
Tel: (703) 528-4444
[Meeting Notice and Agenda](#) (PDF)
- Program Management Systems Committee Meeting**
Date: January 20-21, 2004
Location: Humphrey's Half Moon Inn & Suites
2303 Shelter Island Drive
San Diego, CA 92106
Tel: (800) 542-7400 or (619) 224-3411
 - [Meeting Notice and Agenda](#) (PDF)
 - [Registration Form](#) (PDF)
- [Program Managers' Guide to the Integrated Baseline Review Process](#) (PDF)
A guide to conducting an effective Integrated Baseline Review for a clearer understanding of program risks.
- Meeting Minutes**
Please contact Ruth Franklin at (703) 247-2598 or e-mail rfranklin@ndia.org for details on how to access meeting minutes online.

2004 Action Plan

I. Objectives

Continue to enhance the forum for building strong government and industry working relationships to promote and communicate Integrated Program Management using Earned Value Management processes, to fully achieve the Industry Ownership and to provide management value for both Industry and Government. This includes the civilian

- President's Corner
- NDIA Resources
 - National Defense Magazine
 - Media Room
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Team Next Steps

- ◆ Recommend standing down, update every two years
- ◆ Industry deployment
- ◆ Customer acceptance

Backup Slides

Surveillance Guide Overview

- ◆ Define an organization responsible for surveillance
 - Define level to insure authority and independence
 - Define charter and authority – appoints team leader for program surveillance review
 - Define staffing – broad experience and an advocate for the process

Surveillance Guide Overview

◆ Annual Surveillance Plan

- Surveillance approach
- Guideline selection
- Annual Program Selection
 - Based on risk of remaining work
 - Example of risk assessment algorithm given

Surveillance Guide Overview

◆ Program Surveillance Planning

- Team member selection – leader independence and appointed by EVMS Surveillance Organization
- Recommended model for consideration of joint surveillance – Prime to Supplier or Government to Prime
- Planning – model given method of preparation

Surveillance Guide Overview

◆ Program Surveillance Execution

- Responsibilities
- Orientation
- Data gathering – special emphasis on CAM interviews
- Feedback session recommendations
- Disposition of results
- Closeout of surveillance reviews

Surveillance Guide Overview

- ◆ System Surveillance – Management Control and Process Improvement
 - Redefined system surveillance as the summation of program surveillance results and routine updates of training and process improvements
 - Gave example of a program surveillance tracking database
 - Metrics
 - Examples of high level scoring
 - Examples of system surveillance metrics
 - Annual review of surveillance effectiveness

Surveillance Guide Notes

- ◆ Supplier perspective felt identical to Government/Prime.
- ◆ Careful not to dictate requirements in examples
- ◆ Applies equally to companies already performing surveillance and new companies implementing surveillance.

Surveillance Guide Future

- ◆ It is the industry standard for surveillance
 - Each company should consider implementation of intent
- ◆ Customers (Prime or Government) – Recommend adoption of standard to facilitate one approach
- ◆ Will be updated by NDIA every two years to ensure currency.